

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Anthony N. Albanese
Prime Minister
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT 2600
Australia

22 May 2022
sabr

Dear Prime Minister,

Congratulations on your election victory and new mandate to lead the Government of Australia. I wish you all the best in your endeavours leading the country at such a crucial moment. Harnessing your wisdom and extensive experience, I am very confident that you will be able to successfully navigate the multiple challenges that we are faced with today. As the International Organization for Public Private Cooperation, you can count on the World Economic Forum's support along that journey.

As we speak, we are welcoming our participants at the Annual Meeting in Davos-Klosters. The Meeting opens at a time when trust and collaboration among all stakeholders is needed more than ever. I am hopeful that the Meeting will generate powerful messages of solidarity and encouragement towards solving common challenges through collaboration.

The Forum has a long and strong relationship with Australia, on key areas ranging from digital economy, sustainable development to quantum and AI governance. Here, I look forward to continuing to strengthen the Forum's engagement and relationship with the Government under your leadership. I also look forward to the opportunity to meet you in person soon and wish you good health, and a great start to your tenure as Prime Minister.

Yours sincerely,

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
Sent: Tuesday, 24 May 2022 1:16 AM
To: s 22(1)(a)(ii)
Cc: s 22(1)(a)(ii)
Subject: Letter to PM from Klaus Schwab [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

Hope you're well.

See attached a congratulatory letter to PM Albanese from WEF Founder Klaus Schwab.

Please let me know if you would also like us to also cable this.

Kind regards

s 22(1)(a)(ii)

Australian Permanent Mission to the WTO

Chemin des Fins 2, Geneva, Switzerland

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Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Anthony N. Albanese
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT 2600
Australia

19 July 2022

Dear Prime Minister,

It is my honour to invite you to the World Economic Forum Annual Meeting 2023, which will take place in Davos-Klosters, Switzerland, from 16 to 20 January.

The Annual Meeting gathers top decision-makers in politics, business and civil society to work together to address the key issues on the global agenda and to set the necessary priorities.

The multitude of present and possible future crises make the Annual Meeting 2023 particularly relevant.

Even in the early days of their implementation, Australia's forward-looking inclusive economic measures provided positive lessons to draw from. Your commitment to fighting climate change and Australia's role in strengthening multilateralism and cooperation at regional and global levels have even greater value given the highly uncertain geopolitical future.

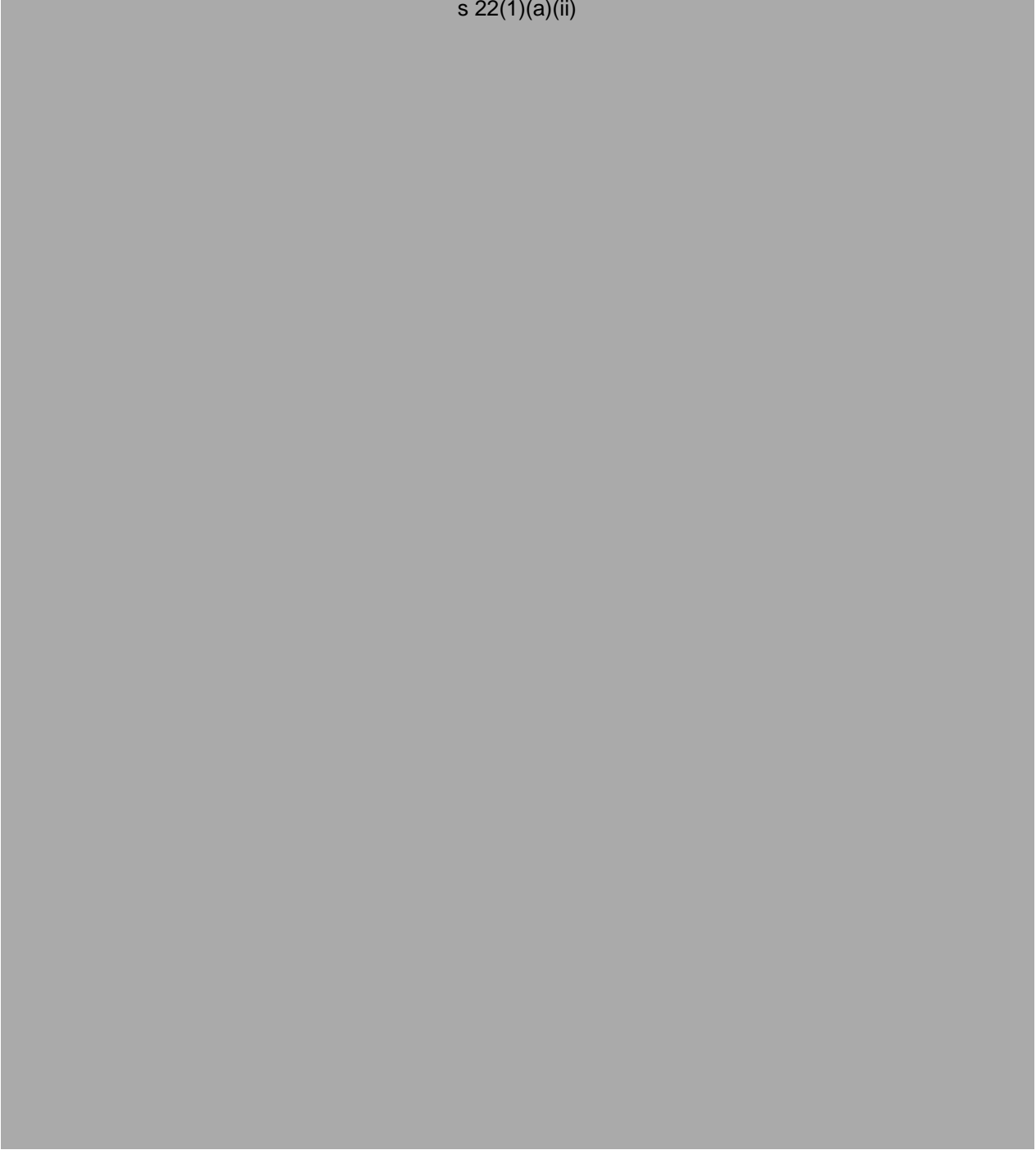
I look forward to meeting with you in Davos in your new capacity as Prime Minister and to hearing your insights and vision for Australia and how you plan to work with other global leaders to forge a brighter path for future generations.

The Forum will work closely with your office to ensure that your participation is of the greatest relevance to you and Australia.

I truly look forward to engaging you in this effort and to welcoming you in Davos.

Yours sincerely,

s 22(1)(a)(ii)



From: s 47F >

Sent: Thursday, 13 October 2022 7:41 AM

To: Gartrell, Tim <Tim.Gartrell@pm.gov.au>; Collingburn, Ash <Ash.Collingburn@pmc.gov.au>; s 22(1)(a)(ii)
s 22(1)(a)(ii) u>; s 22(1)(a)(ii) >; s 22(1)(a)(ii)
s 22(1)(a)(ii)

Subject: Australia Prime Minister's Draft Agenda Proposal - Annual Meeting 2023 in Davos: Cooperation in a Fragmented World

Dear Tim Gartrell, Ash, s 22(1)(a)(ii),

I hope this email finds you all well and all is good in Australia.

We understand that post our visit to Canberra, there are internal deliberations in the government with regards to sending a strong Australian delegation to the Annual Meeting 2023 in Davos. We at the World Economic Forum are committed to ensuring that Australia's priorities and interest are well highlighted, presented, and shared with the global community of key government leaders and business CEOs attending the upcoming Annual Meeting. We are also very keen to support and have the Hon. Prime Minister Anthony Albanese join us at the upcoming Annual Meeting.

As such, we have prepared a well-crafted Draft Agenda Proposal for the Prime Minister's consideration. Please note that this Draft Agenda Proposal **aims to serve as a basis for further discussion and not a formal proposal**. The Draft Agenda has been prepared based on the various feedback and advice we received during our trip in addition to continuous discussions with multiple stakeholders from the public and private sectors in Australia. I would like to highlight that one of the key proposed items is the – High Level **"Davos Special Address"** by the **Prime Minister which is only offered to a very select number of Heads of States /Governments** will be an excellent opportunity for the Prime Minister to engage the global audience. Among the other proposed items worth highlighting as well include the **Business CEO RoundTable with key global CEOs** which aims to position Australia as a key investment and business destination while the **Informal Gathering of World Economic Leaders (IGWEL) Lunch** will provide an avenue for the Prime Minister to share Australia's message for collaboration, support for multilateralism and shared values with global leaders.

The upcoming Annual Meeting is already seeing significant confirmation from World Leaders and Heads of International Organisations, in addition to a strong list of attendance from global business CEOs. We are also expecting a strong participation from the Australian Private Sector.

Please find attached the Draft Agenda Proposal for the Prime Minister and your office's consideration and review. I am also attaching the Annual Meeting Overview to provide more information on the Theme and Programme of the Meeting. We stand ready to discuss the Agenda in more detail and provide more information on the programme, sessions, logistics, and other related items. We truly look forward to having the Prime Minister join us at the upcoming Annual Meeting 2023 in Davos.

On a separate note, I also wanted to share that our Founder and Executive Chairman, Professor Klaus Schwab have been invited and will be attending the ASEAN Summit in Phnom Penh, the G20 Summit in Bali, and the APEC Summit in Bangkok. The World Economic Forum is formally participating in these three major meetings in November, **and Professor Klaus Schwab has expressed great enthusiasm and have requested to meet the Prime Minister at the side-lines of one of these Summits, should there be an availability on the Prime Minister's schedule.** Please let me know if this would be possible and we will be happy to facilitate the bilateral meeting.

I look forward to receiving your advice and feedback on the above items, and look forward to working closely with your Office in the coming months.

Thank you and warm regards,

s 47F

, Regional and Global Cooperation, Asia-Pacific
World Economic Forum

www.weforum.org

WORLD ECONOMIC FORUM ANNUAL MEETING 2023

Davos-Klosters, Switzerland

Monday 16 January – Friday 20 January

Agenda Proposal for the Prime Minister of Australia

The World Economic Forum Annual Meeting gathers close to 3,000 leaders, including 50 Heads of State/Government that have a significant impact on global politics and economy, 250 Government Ministers, 1,500 business leaders (Chairpersons and CEOs of the largest companies worldwide), Heads of International Organisations, as well as decision-makers from academia and civil society.

It is recognized as the foremost platform for shaping international public-private partnerships and at the same time, helps disseminate key messages globally like no other event (reaching more than 9 billion on/offline viewers and with an Equivalent Marketing Value approximately 20+ times that of the G-20 summit or the UNGA).

At the beginning of 2023, all eyes will be on Davos as leaders and decision-makers from all walks of life come together once again to restore trust in the ability to shape the future in collaborative ways.

There will be no better platform than the World Economic Forum Annual Meeting for Australia to:

- 1) Share the new Government ambition for reinvigorating Australia's commitment to international norms and agreements and safeguarding common prosperity
- 2) Layout Australia's vision to forge effective collaboration in a fragmented world, between East and West, and Developed and Developing countries, to face common global challenges, in particular through solidarity with key neighbors including the Pacific and ASEAN
- 3) Showcase Australia's leadership and commitment to driving progress in key issues including climate change, gender equality and mastering the fourth industrial revolution,
- 4) Position Australia as an attractive investment destination for green technologies and build effective and lasting international public-private partnerships to support the Government's strategic development plans.

AGENDA PROPOSAL (tentative)

The agenda for the Prime Minister would comprise a combination of different types of sessions:

- **Official sessions**
 - These are on the public programme, open to all participants and to the media. The goal is to discuss important issues and shape the public debate and build public understanding and awareness. Some of them are televised or live-streamed onto the internet where they are watched by millions of viewers.
- **Community sessions**
 - These are open only to invited participants who have a shared interest in a particular issue or idea. Often they centre on a specific project or piece of work that the Forum is leading or supporting.
 - These are off-the-record, subject to the Chatham House Rule, and no media is allowed.
- **Bilateral meetings**
 - With 3,000 of the world's foremost leaders from government, business and academia, the Annual Meeting is a powerful opportunity to arrange private one-on-one meetings with other participants.
 - The Forum has an online tool that helps participants to arrange these private meetings on their own.
- **Partner constituents' events**
 - These are organised by participants themselves, using the opportunity of the meeting to organise their own side events.
 - At the 2022 Annual Meeting, for example, ANU Chancellor the Hon Julie Bishop organised an Australian Night.

Depending on the Prime Minister's arrival date, we can prepare a more detailed agenda according to his schedule.

AGENDA PROPOSAL FOR THE PRIME MINISTER (tentative)

17 January / Tuesday

- Morning Arrival from Canberra into Zürich International Airport

- Transfer from Zürich to Davos

* Kindly note these estimated timelines for transfer from Zürich International Airport to Davos:

- *By train provided by Swiss Railways (2 hours)*
- *By Audi A8 limousine (2.5 hours)*

- **“Davos Special Address” by the Prime Minister**

- *Every year a select number of Head of States, Governments address the Plenary audience (1,700-2,000 international opinion leaders) in Davos, to share their views and plans on issues of global significance.*
- *Standard duration is about 20 minutes including a short, moderated Q&A*

- **“Country Strategy Dialogue” (Business CEO Roundtable)**

- *40-50 global CEOs (list curated with the Government) gathered to hear the Prime Minister’s detailed plans around key economic priorities in the country and engaging in an interactive discussion sharing their views and aspirations to strengthen partnership with the government*

- **Possible Announcement of key joint Initiatives *between the World Economic Forum and the Australian Government***

- *The Davos Platform provides the possibility to widely disseminate and raise awareness on announcements made by the Government. Based on topics for on-going discussion, this may include ‘partnership to advance work on Quantum Governance’, ‘setting up of a Gender Accelerator to reduce the gender gap’, ‘SDIP: Sustainable Development Investment Partnership - towards ending plastic waste in Southeast Asia (NPAP: National Plastic Action Partnership)’ and ‘supporting the Blue Economy for the Pacific’.*

- **“Australian Night”**

- *The organisation of a possible Australian Night or cocktail reception to showcase Australia’s cultural richness, and indigenous values and facilitate connections between global opinion leaders and Australian leaders.*

18 January / Wednesday

- **Informal Gathering of World Economic Leaders (IGWEL) Lunch**

- *The Informal Gathering of World Economic Leaders (IGWEL) programme provides a unique and safe setting for political and economic leaders to address issues of concern. Participation is by invitation only and at the highest level. IGWELs are private, informal and off the record, thereby providing participants with opportunities to address politically sensitive issues in ways other traditional platforms do not provide. IGWELs are designed to inspire collaborative action on issues of global importance. The Traditional IGWEL Lunch will be convened with all attending Heads of State/Governments, Heads of International Organizations (including the UN, WB, IMF, OECD) on Thursday 19 January*
- *This will be an opportunity for the Prime Minister to reiterate amongst peer world leaders, Australia’s message for collaboration, support for multilateralism and shared values.*

- **A High-Level Public Session relating to Climate and Leadership**

- *Depending on the choice of thematic focus for the Prime Minister and role that Australia wishes to play in this topic, he may wish to engage in high-level public sessions related to Climate and Leadership alongside key business and civil society voices*

- **Bilateral Meetings** with key international leaders (Government/ Business)
 - *Within the Congress Centre, there are approximately 50 meeting spaces designated for 15-30 minute bilateral discussions between participants*
 - *The Prime Minister will be invited to attend key high-level meetings and sessions with regional leaders (i.e. ASEAN leaders).*

- **Wrap-up Media Interviews** with International Members of the Press
 - *The Annual Meeting has the largest global media footprint (outside the world of sport). It convenes around 500 journalists, including the editor-in-chiefs of many news agencies. In the 14 days surrounding the Annual Meeting we anticipate around 200,000 media mentions of the events and approximately 800 interviews with global leaders. These present a unique opportunity to present Australia's agenda and priorities to the world.*

- Transfer from Davos to Zürich (2 hours)
- Evening Departure through Zürich International Airport

****The dates and programme above are still tentative pending finalization and approval from the Forum in collaboration with the Australian Government.***

Cooperation in a Fragmented World

DAVOS-KLOSTERS, 16-20 JANUARY

The world today is at a critical inflection point. The twin triggers of the COVID-19 pandemic and the war in Ukraine rattled an already brittle global system. Economic growth in the world's largest economies is stalling, while navigating headwinds from rising food and energy prices. For the first time since the 1970s, the world is facing a precarious disequilibrium with growth and inflation moving in opposite directions. This is occurring alongside heightened geo-economic fragmentation, financial sector vulnerabilities, including stretched asset prices and high debt levels, and a climate crisis spiralling out of control, which could magnify any growth slowdown, particularly in emerging markets. Unless these systemic and interconnected risks are addressed, the promise of a "decade of action" may become a decade of uncertainty and fragility.

Against this unprecedented backdrop, the World Economic Forum is convening its 53rd Annual Meeting in January to reaffirm the value and imperative of dialogue and public-private cooperation, not only to navigate the current cascading crises but, more importantly, to drive tangible, system-positive change for the long term. For over 50 years, the World Economic Forum has provided space for leaders to engage in peer-to-peer deliberations in the spirit of improving the state of the world. Never has this mission been more important. Therefore, finding ways to reinstitute a collective sense of agency and to turn defensive measures into proactive, vision-driven policies and business strategies will be at the heart of the meeting. The magnitude of current crises and the potential of future ones demands no less.

The Programme

The basic tenet of the programme is the premise that the current crises, as serious as they are, are manifestations of larger systemic deficiencies accrued over time. They are also the result of a narrow vision of systems as sectors rather than true multidisciplinary, networked entities that are highly dynamic, particularly in the context of the meta trends of the Fourth Industrial Revolution and climate change.

Therefore, thematically, the programme will have the dual focus of looking at levers to address the current challenges while at the same time setting them against the backdrop of attendant system transformation imperatives.

Concretely, we will look at:

Addressing the Current Energy and Food Crises in the context of a New System for Energy, Climate and Nature

Energy transition and climate change are inextricably linked, with its impact being felt in recent months. While a global energy transition is under way, further action is needed to reduce carbon emissions and mitigate the effects of climate change. Critical measures to accelerate energy transition include decoupling economic growth from energy consumption, particularly in emerging economies, mainstreaming breakthrough technological innovations and addressing equity. Rather than using the ongoing crisis as a pretext to forego policies that support the transition to more sustainable energy sources, this moment should be utilized to develop more ambitious, comprehensive, and sustainable infrastructure investment plans that helps the world to meet the 2030 targets.

Addressing the Current High Inflation, Low Growth, High Debt Economy in the context of a New System for Investment, Trade and Infrastructure

Policymakers are now operating with limited fiscal space, while inflationary pressure is forcing a tightening of monetary policy. Tighter monetary policies are also having knock on effects on emerging markets, with many now struggling to service their debts. Protectionist measures also threaten the global trade agenda which was at the centre of economic prosperity of the last 30 years. This comes following the COVID-19 pandemic which has pushed 120 million additional people into extreme poverty and exposed the underfunding of critical infrastructure across markets. In a multipolar world, refashioning the economic agenda along strategic lines and rebuilding trust in the international system will take careful collaboration between all stakeholders and a new vision for economic prosperity and development.

Addressing the Current Industry Headwinds in the context of a New System for Harnessing Frontier Technologies for Private Sector Innovation and Resilience

Industries are being forced to reassess their investment, production and innovation decisions with the advent of the Fourth Industrial Revolution (4IR), climate change and geopolitical fragmentation of recent years. To navigate the current friction points and to strengthen future competitiveness, companies will need to foster emerging technologies of 4IR as well as optimize for agility. They will also need to realize stakeholder capitalism through core business and operating models not only to drive resiliency today but also to shape the future socio-economic prosperity. To do so successfully, collaboration must be strengthened across increasingly diverse ecosystems, including competitors, companies in other industries and innovators.

Addressing the Current Social Vulnerabilities in the context of a New System for Work, Skills and Care

Official statistics show that despite a growing global economic crisis, workers are continuing to leave - or considering leaving - their jobs. Notwithstanding high numbers of unfilled jobs and tight labour markets across many of the world's biggest economies, real wages are also declining across many job categories in the midst of a cost-of-living crisis. In parallel, emerging markets are facing pressure of significant unemployment driven by the economic slowdown, leading to heightened social pressure. This moment calls for a new social contract that supports strong investment in education, skills and healthcare that fills unmet demand, lays the ground for social mobility and ultimately future-proof economies.

Addressing the Current Geopolitical Risks in the context of a New System for Dialogue and Cooperation in a Multipolar World

Systems that brought common benefit, such as trade, have been used as weapons to punish rivals, and areas that were once paragons of cooperation, like climate change, are at risk of becoming frontlines of competition. Russia's invasion of Ukraine was the latest move away from what was, for the first quarter-century after the end of the Cold War, a largely cooperative global order. The geopolitical vane turned from cooperation to competition. There is a growing need for a new global system that is more stakeholder based and equipped to handle the dynamics of the 21st century.

A special workstream across these themes will be dedicated to **leadership**, with a particular focus on resilience both at the individual and organizational levels.

The meeting will also enable the Forum's **Global Collaboration Village**, a pioneering effort to further scale public-private cooperation on the world's foremost challenges utilizing immersive digital environments.

The Meeting

The meeting will take place from 16 January to 20 January. The four days will cover a wide spectrum of formats for interaction and learning, giving leaders the necessary tools to address the current complexity and build for the future. They will revolve around the following three archetypes:

- **Dialogues** to forge understanding and alignment and exchange insights
- Gatherings of **communities of purpose** to drive tangible action on key global issues
- Opportunities for **foresight and discovery** to scale society critical innovations

The meeting will feature addresses by key heads of state and government as well as various geo-economic and geopolitical deliberations such as the Country Strategy Dialogues, Diplomacy Dialogues and the Informal Gathering of World Economic Leaders (IGWEL) meetings. It will also gather the Forum's foremost business communities, such as the International Business Council, the Community of Chairpersons and the Industry Governors.

Many sessions will be livestreamed publicly on the Forum's website and social media channels, as well as its state-of-the-art digital app, TopLink, providing an opportunity for the Forum's Digital Members community and the public to engage in deliberations. In addition, timely expert briefings will help participants and the public gain insights on the latest developments in current affairs at the time of the meeting.

Participation in the Annual Meeting is by invitation to the following Forum communities:

- Chief executives and chairs of the Forum 1,000 Partner companies actively engaged in initiatives and communities such as the International Business Council, Community of Chairpersons and Industry Governors
- Public figures from across the world including G7 and G20 countries, as well as heads of International Organizations
- Leaders from the foremost civil society, labour, media organizations as well as top thinkers and academics
- Members of the Global Innovators and Technology Pioneers community, the Community of Global Shapers, the Forum of Young Global Leaders and the Schwab Foundation for Social Entrepreneurship

Health and Safety

The World Economic Forum attaches the highest priority to protecting the safety and well-being of participants, staff and the local community. For our Annual Meeting, we are working closely with public authorities to develop policies and protocols covering every aspect of the meeting, including health, safety and security.



Australian Government

Department of the Prime Minister and Cabinet

**ANDREW FISHER BUILDING
ONE NATIONAL CIRCUIT
BARTON**

Reference: MC22-053115

Professor Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-93 route de la Capite
COLOGNY SWITZERLAND CH-1223

Dear Professor Schwab

Thank you for your letter of 19 July 2022 inviting the Prime Minister, the Hon Anthony Albanese MP, to attend the World Economic Forum (the Forum) Annual Meeting in Davos-Klosters during 16-20 January 2023. I have been asked to reply on the Prime Minister's behalf.

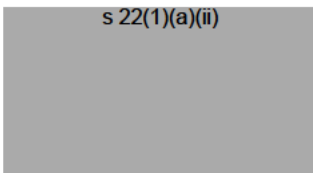
I regret to advise that the Prime Minister will not be able to attend the Annual Meeting, due to other commitments in January 2023.

However, like the Forum, Australia recognises that climate change is an urgent global challenge that requires a global solution. We welcome the ongoing work of the Forum to foster collaboration between the public and private sectors to address climate change, and Australia is committed to cooperation in responding to this collective challenge.

I thank you again for your invitation to the Prime Minister.

Yours sincerely

s 22(1)(a)(ii)



Ash Collingburn DSM
Assistant Secretary, Global Interests
28 October 2022

Professor Klaus Schwab
Founder and Executive Chairman

The Hon. Anthony N. Albanese
Prime Minister of Australia
Department of the Prime Minister and Cabinet of Australia
1 National Circuit
Barton ACT 2600
Australia

22 November 2022

Dear Prime Minister,

It was great to meet you on the sidelines of the ASEAN summit in Phnom Penh. We hope that we can reinforce the cooperation between Australia and the World Economic Forum.

We understand that existing plans may make it challenging for you to join us for our forthcoming Annual Meeting in Davos 16-20 January 2023.

However, I am confident that the Meeting will act as a great platform to further disseminate Australia's positive messages of collaboration and solidarity and help build lasting partnerships to solve global challenges with like-minded countries and strategic neighbours under your leadership.

To this end, I look forward to welcoming a strong delegation from Australia and to supporting the country's strategic priorities.

Yours sincerely,

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