

From: s 22(1)(a)(ii)
To: s 47E(d)
Cc: s 47E(d)
Subject: FW: For Rego: VIP Priority - Appointment - Gallagher and Husic - NRF Board Appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Wednesday, 2 August 2023 12:01:00 PM
Attachments: [Letter - Gallagher and Husic to PM.pdf](#)
[Encl. Appointee details.pdf](#)
[image009.png](#)
[image010.png](#)
[image011.png](#)
[image012.png](#)
[image013.png](#)
[image014.png](#)
[image015.png](#)

PROTECTED//CABINET


Hi all – for vis. PMO has asked for appointments brief end of day/early tomorrow for s 34(2) s 34(2). We've circulated with relevant teams.

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

s 22(1)(a)(ii)



From: s 47E(d) @pmc.gov.au>
Sent: Wednesday, 2 August 2023 9:58 AM
To: s 47E(d) @pm.gov.au>
Cc: s 47E(d) @cs.pm.gov.au>; s 22(1)(a)(ii) @pm.gov.au>;

s 47E(d) [redacted] [@pmc.gov.au](mailto:[redacted]@pmc.gov.au)>

Subject: FW: Seeking handling advice: NRF Board Appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi [redacted] s 22(1)(a)(ii)

s 47C [redacted]

Many thanks

s 22(1)(a)(ii) | Adviser

Legal Information Integrity | Cabinet Division

p. [redacted] s 22(1)(a)(ii) | e. [redacted] s 22(1)(a)(ii) [@pmc.gov.au](mailto:[redacted]@pmc.gov.au) | w. www.pmc.gov.au

Department of the Prime Minister and Cabinet

One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

s 22(1)(a)(ii) [redacted]

From: s 22(1)(a)(ii)
To: s 47E(d) [Fell, Anthea](#)
Subject: FW: NRF Board - Membership list [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Thursday, 20 July 2023 2:23:00 PM
Attachments: [Attachment B - Proposed membership list.docx](#)

PROTECTED//CABINET

Hi Anthea, s 22(1)(a)(ii)

DISR's full NRF Board membership list attached. s 47C

s 47C

A large rectangular area of the document is completely redacted with a solid grey fill. The text 's 47C' is visible in the top-left corner of this redacted area.

s 22(1)(a)(ii)

s 22(1)(a)(ii)

A second large rectangular area of the document is completely redacted with a solid grey fill. The text 's 22(1)(a)(ii)' is visible in the top-left corner of this redacted area.

From: s 22(1)(a)(ii)
To: s 22(1)(a)
Cc: s 47E(d)
Subject: RE: For action by 3pm Today | Division Heads points [SEC=PROTECTED]
Date: Friday, 21 July 2023 1:18:00 PM
Attachments: [image002.png](#)
[NRF - Timing to Commencement.pptx](#)
[image003.png](#)

PROTECTED

Thanks s 22(1)(a)(ii) Have added a point on reference group and timing below. See attached for reference.

Cheers, s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Friday, 21 July 2023 12:52 PM
To: s 22(1)(a)(ii) @pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>
Subject: FW: For action by 3pm Today | Division Heads points [SEC=PROTECTED]

PROTECTED

s 22(1)(a)(ii) – edits to this before I flick to Anthea for clearance? Modelled off Dep Sec points yesterday.

National Reconstruction Fund Board Appointments

- Ministers Husic and Gallagher are finalising their proposed NRF Board candidates imminently. s 47C

- s 47C

s 47C

- Once the Board is appointed, s 47C

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>

Sent: Friday, 21 July 2023 11:24

To: § 47E(d) @pmc.gov.au>; § 47E(d) @pmc.gov.au>

Cc: § 22(1)(a)(ii) @pmc.gov.au>

Subject: RE: For action by 3pm Today | Division Heads points [SEC=OFFICIAL]

OFFICIAL

Hi Teams

A reminder to please send a couple of points for the below topics, by **3pm today**.

Thanks

§ 22(1)

§ 22(1)(a) | Executive Officer & Executive Assistant to
(ii) Narelle Luchetti | First Assistant Secretary | Industry, Infrastructure and Environment Division
 Department of the Prime Minister and Cabinet
 m: **§ 22(1)(a)(ii)** e § 22(1)(a)(ii) @pmc.gov.au | w. www.pmc.gov.au
 Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: § 22(1)(a)(ii) @pmc.gov.au>

Sent: Thursday, 20 July 2023 3:37 PM

To: § 47E(d) @pmc.gov.au>; § 47E(d) @pmc.gov.au>

Cc: § 22(1)(a)(ii) @pmc.gov.au>

Subject: For action by 3pm 21/7: Division Heads points [SEC=OFFICIAL]

OFFICIAL

Hi all,

Narelle has requested the below topics as input for next week's Division Heads meeting. Appreciate if you could please send through 2-3 brief dot points by **3pm tomorrow**.

- **§ 22(1)(a)(ii)**
- **§ 22(1)(a)(ii)**
- NRF Board Appointments - Industry

Thank you!

Kind regards,

§ 22(1)(a) | Executive Assistant to
(ii) Kristina Garbin | Assistant Secretary | Infrastructure, Transport and Regional Branch
Roland Trease | Assistant Secretary | Energy & Climate Change Branch
 Department of the Prime Minister and Cabinet
 P: § 22(1)(a)(ii) | M: § 22(1)(a)(ii)
 e: § 22(1)(a)(ii) @pmc.gov.au | w. www.pmc.gov.au

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s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Tuesday, August 1, 2023 10:34:48 PM
To: Manen, Rebecca s 22(1)(a)(ii) @industry.gov.au>
Cc: Wyndham, Tim s 22(1)(a)(ii) @industry.gov.au>; s 22(1)(a)(ii) @industry.gov.au>; s 22(1)(a)(ii) @finance.gov.au>; s 47E(d) @pmc.gov.au>
Subject: RE: NRF Board - signed letter [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi Rebecca

Thanks for forwarding a copy. A quick turnaround on signatures since my conversation with s 22(1)(a)(ii) earlier today.

We'll work with our appointments area to turn around briefing as soon as possible and keep you updated. Scheduling will be a matter for the PMO and CSO and we welcome your continued encouragement for your office to discuss.

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
 Industry, Innovation, Science and Technology Section | Industry, Infrastructure and Environment Division
 Department of the Prime Minister and Cabinet
 PO Box 6500 CANBERRA ACT 2600
 p. s 22(1)(a)(ii) m. s 22(1)(a)(ii) e. s 22(1)(a)(ii) @pmc.gov.au | s 47E(d) @pmc.gov.au



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From: s 22(1)(a)(ii)
To: s 47E(d)
Cc: s 47E(d)
Subject: RE: NRF Board appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Thursday, 29 June 2023 5:48:00 PM
Attachments: [image002.png](#)

PROTECTED//CABINET

Hi team

Providing an update on NRF Shareholder Ministers' progress to propose candidates for the NRFC Board.

At this stage, s 47C , s 47E(d) [REDACTED]
 [REDACTED]
 [REDACTED]
 [REDACTED]. This remains ongoing.

DISR has advised that they are currently working towards the s 34(2) [REDACTED].

Kind regards

s 22(1)(a)(ii) [REDACTED]

s 22(1)(a)(ii) | Adviser
 Industry, Innovation, Science and Technology
 p. s 22(1)(a)(ii) [REDACTED]

From: s 22(1)(a)(ii)
Sent: Monday, 5 June 2023 1:34 PM
To: s 47E(d) [REDACTED]@pmc.gov.au>
Cc: s 47E(d) [REDACTED]@pmc.gov.au>
Subject: NRF Board appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s 22(1)(a)(ii) [REDACTED]

Thanks for the chat. For your reference, DISR shared the attached timeline with us on Friday. The critical next step in there is getting the Board in place so that the NRFC Act can be proclaimed and operations of the Corporation can commence.

Shareholder Ministers (Husic, Gallagher) are currently considering s 47C , s 47E(d) [REDACTED]
 [REDACTED] and DISR/Finance are aiming for Ministers to then write to the PM as soon as possible.

Appreciate your assistance as always in progressing briefing for these appointments once the letter lands.

Any queries at this stage just let me know.

Kind regards

§ 22(1)(a)(ii)

§ 22(1)(a)(ii) | A/g Senior Adviser

Industry, Innovation, Science and Technology

Department of the Prime Minister and Cabinet

p. § 22(1)(a)(ii) e. § 22(1)(a)(ii) [@pmc.gov.au](mailto:§ 22(1)(a)(ii)@pmc.gov.au) | § 47E(d) [@pmc.gov.au](mailto:§ 22(1)(a)(ii)@pmc.gov.au)

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s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>

Sent: Wednesday, 2 August 2023 3:12 PM

To: Wyndham, Tim s 22(1)(a)(ii) @industry.gov.au>; s 22(1)(a)(ii)

s 22(1)(a)(ii) @industry.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; s 22(1)(a)(ii)

s 22(1)(a)(ii) @pmc.gov.au>; s 47E(d) @pmc.gov.au>

Cc: s 22(1)(a)(ii) @industry.gov.au>; s 22(1)(a)(ii)

s 22(1)(a)(ii) @industry.gov.au>

Subject: RE: NRF Board appointments Attachment A - Joint Letter to the Prime Minister
[SEC=PROTECTED]

PROTECTED

Thanks, s 22(1)(a)(ii) Sorry for the run around – that is correct. So NFA required here.

And thanks, s 22(1)(a)(ii) for those earlier responses.

s 22(1)(a)(ii)

§ 22(1)(a)(ii)



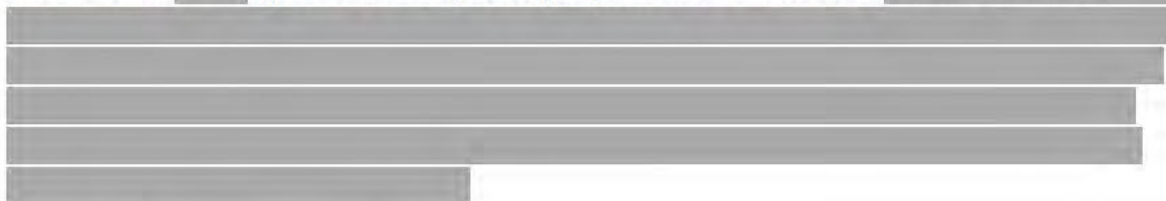
PROTECTED

From: § 22(1)(a)(ii) <§ 22(1)(a)(ii)@pmc.gov.au>
Sent: Wednesday, 2 August 2023 1:22 PM
To: § 22(1)(a)(ii) <§ 22(1)(a)(ii)@pmc.gov.au>; § 22(1)(a)(ii) <§ 22(1)(a)(ii)@industry.gov.au>; § 22(1)(a)(ii) <§ 22(1)(a)(ii)@pmc.gov.au>; § 47E(d) <§ 47E(d)@pmc.gov.au>
Cc: Wyndham, Tim <§ 22(1)(a)(ii)@industry.gov.au>; § 22(1)(a)(ii) <§ 22(1)(a)(ii)@industry.gov.au>
Subject: RE: NRF Board appointments Attachment A - Joint Letter to the Prime Minister [SEC=PROTECTED]

PROTECTED

Hi § 22(1)(a)(ii)

In addition to § 22(1)(a)(ii) questions below, could you please confirm whether § 47E(d) , § 47F , § 47C



Give me a call if there are any questions.

Cheers,

s 22(1)(a)

s 22(1)(a)(ii) | Industry, Infrastructure & Environment Division

p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) <[redacted]@pmc.gov.au>

Sent: Wednesday, 2 August 2023 1:02 PM

To: s 22(1)(a)(ii) <[redacted]@industry.gov.au>; s 22(1)(a)(ii)

s 22(1)(a)(ii) <[redacted]@pmc.gov.au>; s 47E(d) <[redacted]@pmc.gov.au>

Cc: Wyndham, Tim <[redacted]@industry.gov.au>; s 22(1)(a)(ii)

s 22(1)(a)(ii) <[redacted]@industry.gov.au>

Subject: RE: NRF Board appointments Attachment A - Joint Letter to the Prime Minister [SEC=PROTECTED]

Importance: High

PROTECTED

Hi s 22(1)(a)(ii) and team

s 22(1)(a)(ii) – just gave you a call. Was hoping you could assist in two queries that have come up as part of our appointments brief process.

s 47E(d) , s 47F , s 47C
[redacted]

s 47E(d) , s 47F , s 47C
[redacted]

Cheers,

s 22(1)(a)(ii)

s 22(1)(a)(ii)
[redacted]

From: s 22(1)(a)(ii) <[redacted]@pmc.gov.au>

Sent: Tuesday, 1 August 2023 3:28 PM

To: s 22(1)(a)(ii) [redacted] @industry.gov.au>; s 47E(d) [redacted] @pmc.gov.au>
Cc: Wyndham, Tim s 22(1)(a)(ii) [redacted] @industry.gov.au>; s 22(1)(a)(ii) [redacted]
s 22(1)(a)(ii) [redacted] @industry.gov.au>
Subject: RE: NRF Board appointments Attachment A - Joint Letter to the Prime Minister
[SEC=PROTECTED]

PROTECTED

Hi s 22(1)(a)(ii) [redacted]

Thanks for the chat earlier and your updated joint letter and final candidate pack.

s 47E(d) , s 47C [redacted]
[redacted]
[redacted]

however you'll appreciate that we can't predict timing with any real certainty.

Kind regards

s 22(1)(a)(ii) [redacted]

s 22(1)(a)(ii) [redacted] | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) [redacted] | m. s 22(1)(a)(ii) [redacted]

s 22(1)(a)(ii) [redacted]

From: s 22(1)(a)(ii)
To: s 47E(d)
Cc: s 47E(d)
Subject: For comment - SE briefing on NRF board appointments [SEC=OFFICIAL]
Date: Tuesday, 5 September 2023 10:27:31 AM
Attachments: [SB23-000135 Ministerial Brief - NRF and Building Industrial Capacity.docx](#)

OFFICIAL

Hi Appointments team

I was hoping to pass the below text by you which we're proposing to include in our Senate Estimates brief. We're hoping to get this up for clearance **today**, but no issues if you don't have capacity to look until later in the week.

NRF Board Appointments

- On 9 August 2023, the Minister for Industry and Science announced the Board of the NRF, which included;
 - Martijn Wilder AM (Chair)
 - Ahmed Fahour AO
 - Dr Katharine Giles
 - The Hon Kelly O'Dwyer
 - Daniel Petre AO
 - Kathryn Presser AM
 - Karen Smith-Pomeroy
 - Daniel Walton
- The appointment of the inaugural NRF Board was made consistent with National Reconstruction Fund Corporation Act 2023.
- s 47C , s 47E(d)

I've include in the attached for context.

s 22(1)(a)(ii) | Adviser
 Industry, Innovation, Science and Technology Section | Industry, Infrastructure & Environment Division
 Department of the Prime Minister and Cabinet
 p. s 22(1)(a)(ii) | e. s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au) | s 47E(d) [@pmc.gov.au](mailto:s 47E(d)@pmc.gov.au)

From: s 22(1)(a)(ii)
To: [Williams, Nadine](#); [Trease, Roland](#); s 47E(d)
Cc: [Fell, Anthea](#); s 47E(d)
Subject: For info - update on the NRF [SEC=PROTECTED]
Date: Wednesday, 31 May 2023 2:54:00 PM
Attachments: [image003.png](#)

PROTECTED

Hi Nadine and Roland

Providing an update on latest progress to establish the NRF Corporation, in particular upcoming appointments. This is for your information only but please let me know if you'd like any further details.

NRF Board appointments

To facilitate commencement of the NRF Corporation on 1 July 2023, DISR is working to establish the NRF Board as soon as practicable. s 47C

Shareholder Ministers (Husic and Gallagher) met last week to discuss an initial list of suitable candidates provided by executive search firm, NGS Global. s 47E(d)

[Redacted]

[Redacted] prior to Shareholder

Ministers writing to the PM to progress s 47C .

s 22(1)(a)(ii)

[Large redacted area]

s 22(1)(a)(ii)

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser

Industry, Innovation, Science and Technology

Department of the Prime Minister and Cabinet

p. s 22(1)(a)(ii) e. s 22(1)(a)(ii) [@pmc.gov.au](mailto:pmc.gov.au) | s 47E(d) [@pmc.gov.au](mailto:pmc.gov.au)

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From: s 22(1)(a)
To: s 22(1)(a) s 22(1)
Cc: s 47E(d)
Subject: FW: For clearance by 3pm Today | Division Heads points [SEC=PROTECTED]
Date: Friday, 21 July 2023 2:11:08 PM
Attachments: [image002.png](#)
[image003.png](#)

PROTECTED

Hi s 22(1)(a)

See below as requested, NRF board appointments for Div heads.

National Reconstruction Fund Board Appointments

- Ministers Husic and Gallagher are finalising their proposed NRF Board candidates imminently, s 47C.

- s 47C [Redacted]

s 47C [Redacted]

- Once the Board is appointed, s 47C [Redacted] s 22(1)(a)(ii)

s 22(1)(a)
/ii)

From: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Sent: Friday, 21 July 2023 14:10
To: s 22(1)(a)(ii) @pmc.gov.au
Cc: s 47E(d) @pmc.gov.au
Subject: RE: For clearance by 3pm Today | Division Heads points [SEC=PROTECTED]

PROTECTED

Thanks good to go.

From: s 22(1)(a)(ii) @pmc.gov.au
Sent: Friday, 21 July 2023 1:29 PM
To: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au

Subject: For clearance by 3pm Today | Division Heads points [SEC=PROTECTED]

PROTECTED

Hi Anthea – for your clearance ahead of us sending this to Narelle at 3pm, see below a point for Div head on NRF appointments.

National Reconstruction Fund Board Appointments

- Ministers Husic and Gallagher are finalising their proposed NRF Board candidates imminently, s 47C

- s 47C

s 47C

- Once the Board is appointed, s 47C

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>

Sent: Friday, 21 July 2023 11:24

To: s 47E(d) @pmc.gov.au>; s 47E(d) @pmc.gov.au>

Cc: s 22(1)(a)(ii) @pmc.gov.au>

Subject: RE: For action by 3pm Today | Division Heads points [SEC=OFFICIAL]

OFFICIAL

Hi Teams

A reminder to please send a couple of points for the below topics, by **3pm today**.


Thanks

s 22(1)

s 22(1)(a) | Executive Officer & Executive Assistant to
Narelle Luchetti | First Assistant Secretary | Industry, Infrastructure and Environment Division
Department of the Prime Minister and Cabinet

s 22(1)(a)(ii) | e. s 22(1)(a)(ii) @pmc.gov.au | w. www.pmc.gov.au

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From: s 22(1)(a)(ii) <[redacted]@pmc.gov.au>
Sent: Thursday, 20 July 2023 3:37 PM
To: s 47E(d) <[redacted]@pmc.gov.au>; s 47E(d) <[redacted]@pmc.gov.au>
Cc: s 22(1)(a)(ii) <[redacted]@pmc.gov.au>
Subject: For action by 3pm 21/7: Division Heads points [SEC=OFFICIAL]

OFFICIAL

Hi all,

Narelle has requested the below topics as input for next week's Division Heads meeting. Appreciate if you could please send through 2-3 brief dot points by **3pm tomorrow**.

- s 22(1)(a)(ii) [redacted]
- s 22(1)(a)(ii) [redacted]
- NRF Board Appointments - Industry

Thank you!

Kind regards,

s 22(1)(a)(ii) | Executive Assistant to

Christina Garbin | Assistant Secretary | Infrastructure, Transport and Regional Branch

Roland Trease | Assistant Secretary | Energy & Climate Change Branch

Department of the Prime Minister and Cabinet

P: s 22(1)(a)(ii) | M: s 22(1)(a)(ii)

e s 22(1)(a)(ii) <[redacted]@pmc.gov.au> | w. www.pmc.gov.au

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From: s 22(1)(a)(ii)
To: s 47E(d)
Cc: s 47E(d)
Subject: FW: For comment - SE briefing on NRF board appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Wednesday, 27 September 2023 2:12:00 PM
Attachments: [image003.png](#)

PROTECTED//CABINET

Hi team

Per chat, below is what we've received re NRF appointments.

s 22(1)(

From: s 47E(d) @pmc.gov.au>
Sent: Wednesday, 27 September 2023 9:20 AM
To: s 22(1)(a)(ii) @pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>; s 47E(d) @pmc.gov.au>
Subject: RE: For comment - SE briefing on NRF board appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s 22(1)(a)(ii)

s 47C , s 47E(d)

Many thanks

s 22(1)(a)(ii) | Adviser

Legal Information Integrity | Cabinet Division

p. s 22(1)(a)(ii) | e. s 22(1)(a)(ii) @pmc.gov.au | w. www.pmc.gov.au

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Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Monday, 25 September 2023 5:27 PM
To: s 47E(d) @pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>
Subject: RE: For comment - SE briefing on NRF board appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi team

I understand you were keen on confirming where our appointments text got up to for the National Reconstruction Fund Senate Estimates Brief. See below where we landed (Nadine had some minor stylistic edits to the words you provided). Let me know if there are big concerns.

NRF Board Appointments

- On 9 August 2023, the Minister for Industry and Science, the Hon Ed Husic MP, and the Minister for Finance, Senator the Hon Katy Gallagher announced the inaugural Board of the NRF:
 - Martijn Wilder AM (Chair)
 - Ahmed Fahour AO
 - Dr Katharine Giles
 - The Hon Kelly O'Dwyer
 - Daniel Petre AO
 - Kathryn Presser AM
 - Karen Smith-Pomeroy
 - Daniel Walton
- Appointments to the NRF Board were made in accordance with the NRF Corporation Act.

s 47C

s 22(1)(a)(ii)

From: s 47E(d) <[REDACTED]@pmc.gov.au>
Sent: Tuesday, 5 September 2023 3:30 PM
To: s 22(1)(a)(ii) <[REDACTED]@pmc.gov.au>
Cc: s 47E(d) <[REDACTED]@pmc.gov.au>; s 47E(d) <[REDACTED]@pmc.gov.au>;
s 22(1)(a)(ii) <[REDACTED]@pmc.gov.au>
Subject: RE: For comment - SE briefing on NRF board appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s 22(1)(a)(ii) <[REDACTED]>

You may want to consider our standard words on this issue.

s 47C

Many thanks

s 22(1)(a)(ii) | Adviser

Legal Information Integrity | Cabinet Division

p. s 22(1)(a)(ii) | e. s 22(1)(a)(ii) <[REDACTED]@pmc.gov.au> | w. www.pmc.gov.au

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From: s 22(1)(a)(ii) <[REDACTED]@pmc.gov.au>
Sent: Tuesday, 5 September 2023 10:27 AM
To: s 47E(d) <[REDACTED]@pmc.gov.au>
Cc: s 47E(d) <[REDACTED]@pmc.gov.au>
Subject: For comment - SE briefing on NRF board appointments [SEC=OFFICIAL]

OFFICIAL

Hi Appointments team

I was hoping to pass the below text by you which we're proposing to include in our Senate Estimates brief. We're hoping to get this up for clearance **today**, but no issues if you don't have capacity to look until later in the week.

NRF Board Appointments

- On 9 August 2023, the Minister for Industry and Science announced the Board of the NRF, which included;
 - Martijn Wilder AM (Chair)

- Ahmed Fahour AO
 - Dr Katharine Giles
 - The Hon Kelly O’Dwyer
 - Daniel Petre AO
 - Kathryn Presser AM
 - Karen Smith-Pomeroy
 - Daniel Walton
- The appointment of the inaugural NRF Board was made consistent with National Reconstruction Fund Corporation Act 2023.
 - s 47C , s 47E(d)

I’ve include in the attached for context.

s 22(1)(a)(ii) | Adviser
Industry, Innovation, Science and Technology Section | Industry, Infrastructure & Environment Division
Department of the Prime Minister and Cabinet
p. s 22(1)(a)(ii) | e. s 22(1)(a)(ii) [@pmc.gov.au](mailto:pmc.gov.au) | s 47E(d) [@pmc.gov.au](mailto:pmc.gov.au)

From: s 22(1)(a)(ii)
To: s 47E(d)
Cc: s 47E(d)
Subject: FW: For info - proposed NRF Board membership list [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Thursday, 20 July 2023 3:44:00 PM
Attachments: [Attachment B - Proposed membership list.docx](#)
[image003.png](#)

PROTECTED//CABINET

Hi s 22(1)(a)(ii)

Could you please also include this attachment with Nadine's DISR Deputy points for tomorrow.

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
 Industry, Innovation, Science and Technology
 p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au
Sent: Thursday, 20 July 2023 3:20 PM
To: Williams, Nadine <Nadine.Williams@pmc.gov.au>; Luchetti, Narelle <Narelle.Luchetti@pmc.gov.au>
Cc: Fell, Anthea <Anthea.Fell@pmc.gov.au>; s 47E(d) @pmc.gov.au; s 47E(d) @pmc.gov.au; s 22(1)(a)(ii) @pmc.gov.au
Subject: For info - proposed NRF Board membership list [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi Nadine and Narelle

For your information only, PM&C has now received from DISR the attached proposed NRF Board membership list. We will assess via the normal appointments process, including against requirements of the NRFC Act.

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
 Industry, Innovation, Science and Technology Section | Industry, Infrastructure and Environment
 Division
 Department of the Prime Minister and Cabinet
 PO Box 6500 CANBERRA ACT 2600
 p. s 22(1)(a)(ii) m. s 22(1)(a)(ii) e. s 22(1)(a)(ii) @pmc.gov.au | s 47E(d) @pmc.gov.au



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: s 22(1)(a)(ii)
To: s 22(1)(a)
Cc: s 47E(d) s 22(1)(a)(ii)
Subject: RE: NRF Board candidate package [SEC=PROTECTED]
Date: Tuesday, 25 July 2023 7:16:19 AM
Attachments: [image001.png](#)
[image002.png](#)

PROTECTED

Thanks s 22(1)(a)(ii) ever closer.


Could you please also provide an update on the status of Shareholder s 47C

Kind regards

s 22(1)(a)(ii)

s | A/g Senior Adviser
2
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

s 22(1)(a)(ii)



From: s 22(1)(a)(ii)
To: [Williams, Nadine](#); s 47E(d)
Cc: [Luchetti, Narelle](#); [Fell, Anthea](#); s 47E(d)
Subject: Back pocket brief - NRF Board appointments [SEC=OFFICIAL]
Date: Sunday, 22 October 2023 9:48:42 AM
Attachments: [SE October 2023 - Backpocket Brief NRF Board appointments.docx](#)

OFFICIAL

Hi Nadine

As requested, a back pocket brief on NRF Board appointments following Friday's announcement of Mr Glenn Thompson as the ninth board member.

Thank you

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

National Reconstruction Fund – Board Appointments

Handling Note:

First Assistant Secretary, Narelle Luchetti, to lead on National Reconstruction Fund Board appointments.

The lead agency on the National Reconstruction Fund is the Department of Industry, Science and Resources. Detailed questions should be directed to the Department of Industry Science and Resources.

Key Messages

- The National Reconstruction Fund Board met for its inaugural meeting on 18 September 2023, marking the commencement of the Act and the independent NRF Corporation.
- The Board's nine members are statutory appointments made by Shareholder Ministers - the Minister for Finance and the Minister for Industry and Science.
- The Government conducted a rigorous process to find the best candidates, considering skills and experience against the requirements of the *National Reconstruction Fund Corporation Act 2023*.
- The Board's specialist knowledge spans the NRF's seven priority investment areas.

Talking Points

- On 9 August 2023, Shareholder Ministers announced the Board of the National Reconstruction Fund:
 - Martijn Wilder AM (Chair); Mr Ahmed Fahour AO; Dr Katharine Giles; The Hon Kelly O'Dwyer; Mr Daniel Petre AO; Ms Kathryn Presser AM; Ms Karen Smith-Pomeroy; and Mr Daniel Walton.
- On 20 October 2023, Shareholder Ministers announced an additional appointment to the Board:
 - Mr Glenn Thompson, who brings specific experience and expertise in industrial relations and manufacturing.
- All nine appointments were made in accordance with the *National Reconstruction Fund Corporation Act 2023*. As outlined in the Act:
 - The Board consists of the Chair and at least 6, and no more than 8, other members.
 - Shareholder Ministers must ensure the Board members collectively have an appropriate balance of experience or expertise, professional credibility and significant standing in the listed fields.
- The Board will now work toward the NRF Corporation making its first investments and the Government will shortly finalise the Investment Mandate to guide investment activities.
 - The Board will also develop its own policies and procedures around evaluating potential investments, consistent with the Investment Mandate and Act.
- Any further questions on NRF Board appointments should be directed to the Department of Industry, Science and Resources.

From: s 22(1)(a)(ii)
To: [Fell, Anthea](#)
Cc: s 47E(d) s 22(1)(a)
Subject: For clearance by 1pm (i) DISR Deputies points [SEC=PROTECTED]
Date: Thursday, 20 July 2023 11:28:58 AM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)

PROTECTED

Hi Anthea

Grateful for your clearance of the below points for Nadine's DISR Dep Sec catch up. These are due to be consolidated with resources crew by s 22(1)(a)(ii) by 1pm today.

s 22(1)(a)(i)

National Reconstruction Fund: Board appointments s 22(1)(a)(ii)

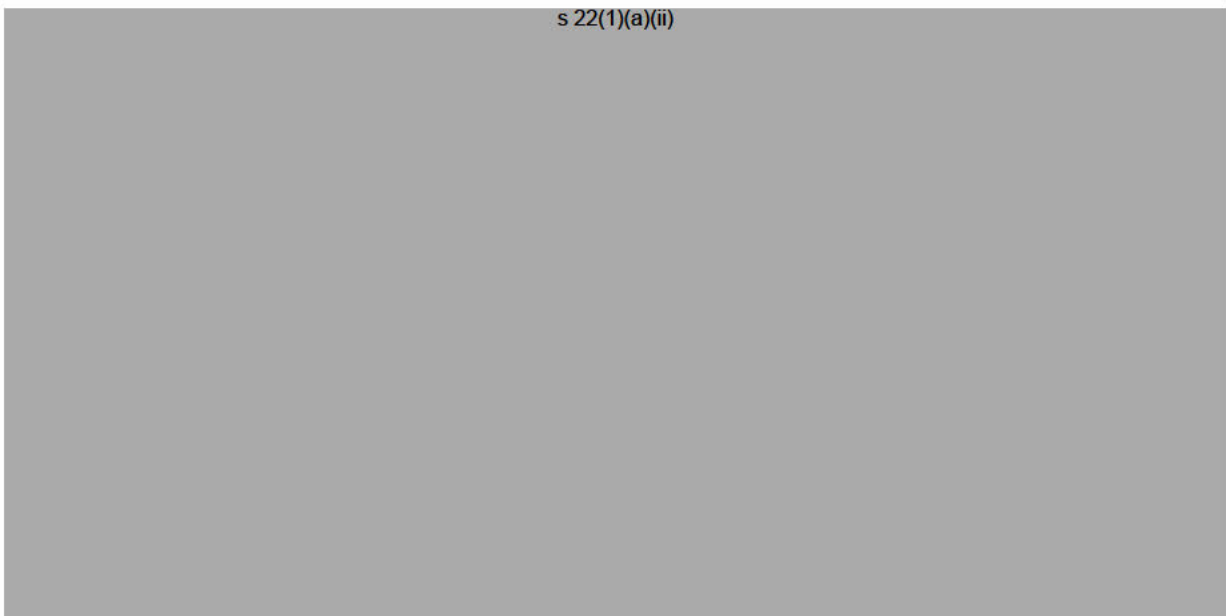
- Shareholder Ministers (Husic/Gallagher) are finalising their proposed NRF Board candidates imminently.

- PM&C will facilitate timely s 47C

- s 47C

- Once the Board is appointed, s 22(1)(a)(ii)

s 22(1)(a)(ii)



From: s 22(1)(a)
To: Lucie@ti.Narelle
Cc: s 22(1)(a)(ii)
Subject: For clearance: Division Heads points [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Monday, 7 August 2023 2:15:13 PM
Attachments: [image001.jpg](#)
[image002.png](#)
[image004.png](#)

PROTECTED//CABINET

Hi Narelle,

Please see below points to be provided to Nadine for Division Heads tomorrow, for your clearance by 3pm today.

Thank you.

Topic	Key Points
s 22(1)(a)(ii)	s 22(1)(a)(ii)
NRF Board Appointments	<ul style="list-style-type: none"> • Appointments to the Board were considered [and announced yesterday]. 7 members plus the Chair, Mr Martijn Wilder AM (founder and CEO of Pollination). <ul style="list-style-type: none"> ○ Other appointees include Ms Karen Smith-Pomeroy (Chair of the Regional Investment Corporation), Mr Ahmed Fahour AO (former Managing Director and CEO of Latitude Financial and Australia Post), the Hon Kelly O'Dwyer (former Cabinet Minister 2015-2019), Mr Daniel Walton (former National Secretary Australian Workers Union), Mr Daniel Petre AO (AirTree Ventures co-founder), Dr Katherine McHenry (CEO of OncoRes Medical), Ms Kathryn Presser AM (KP Advisory, Director AEMO). • s 47C s 22(1)(a)(ii) • s 47C
s 22(1)(a)(ii)	s 22(1)(a)(ii)

s 22(1)(a)(ii)

Kind regards,

s 22(1)(a)(ii) | Executive Assistant to

Christina Garbin | Assistant Secretary | Infrastructure, Transport and Regional Branch

Roland Trease | Assistant Secretary | Energy & Climate Change Branch

Department of the Prime Minister and Cabinet

P: s 22(1)(a)(ii) | M: s 22(1)(a)(ii)

e: s 22(1)(a)(ii)@pmc.gov.au | w. www.pmc.gov.au

Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: s 22(1)(a)(ii)
To: s 47E(d)
Cc: s 47E(d)
Subject: For redlines - NRF Board proposed appointees [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Wednesday, 2 August 2023 10:19:40 AM
Attachments: [NRF Board - signed letter.pdf](#)
[Professional credibility analysis - NRF board appointments - July 23.docx](#)

PROTECTED//CABINET

Hi teams

For your info (and redline comment, if any), see [attached](#) Minister Husic's proposed membership of the inaugural NRF Board. Few well knowns in here across all of your policy spaces. If you have any strong concerns, please let us know today as we've been asked to turn around our Request for Advice ASAP.

s 47C
[Redacted] . **Comms team** welcome views.

s 47C , s 47F
[Redacted]

Cheers,

s 22(1)(a)(ii) | Adviser
Industry, Innovation, Science and Technology Section | Industry, Infrastructure & Environment Division
Department of the Prime Minister and Cabinet
p. s 22(1)(a)(ii) | s 22(1)(a)(ii) [@pmc.gov.au](mailto:industry@pmc.gov.au) | industry@pmc.gov.au

From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: FW: FOR ACTION: EIR Dep Sec Weekly Requests w/c 17 July 2023 [SEC=PROTECTED]
Date: Thursday, 20 July 2023 11:01:52 AM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)

PROTECTED

s 22(1)(a)(i) any edits ahead of me seeking AF clearance? s 22(1)(a)(ii)
[Redacted]

National Reconstruction Fund: Board appointments s 22(1)(a)(ii)

- Shareholder Ministers (Husic/Gallagher) are finalising their proposed NRF Board candidates imminently.

- PM&C will facilitate timely s 47C [Redacted]
- s 47C [Redacted]
- Once the Board is appointed, s 22(1)(a)(ii) [Redacted]

s 22(1)(a)(ii)

[Large Redacted Area]

From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: FW: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=OFFICIAL]
Date: Thursday, 6 July 2023 9:30:23 AM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)

OFFICIAL

Hi s 22(1)(a)(ii)

For your clearance see below proposed DISR deputies points.

s 22(1)(a)(ii)

Cheers,

s 22(1)(a)(ii)

s 22(1)(a)(ii)

National Reconstruction Fund – s 22(1)(a)(ii)

- Shareholder Ministers (Husic/Gallagher) are finalising their proposed NRF Board candidates from executive search firm, NGS Global.
 - PM&C will facilitate timely s 47C
 - Following the Board’s appointment, s 47C
- s 22(1)(a)(ii)
- s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
To: [Fell, Anthea](#); [Luchetti, Narelle](#); s 47E(d)
Subject: FW: NRF Board - signed letter [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Tuesday, 1 August 2023 10:10:59 PM
Attachments: [image001.png](#)
[NRF Board - signed letter.pdf](#)

PROTECTED//CABINET

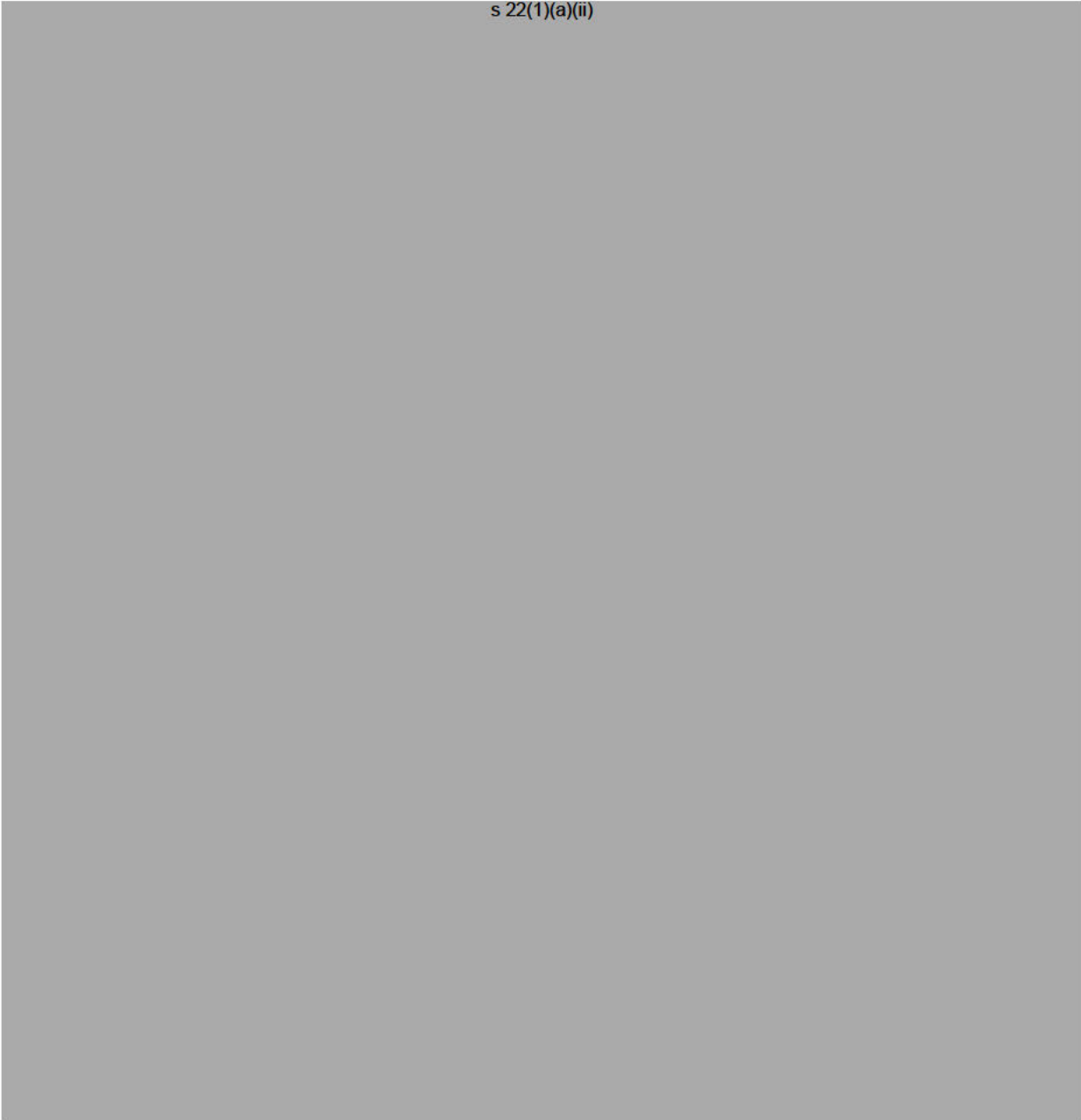
FYI – signed letter from NRF Shareholder Ministers has landed. 7 appointees plus the Chair (Martijn Wilder). We'll work with the appointments team to progress.

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

s 22(1)(a)(ii)



From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: FW: NRF Board - signed letter [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Tuesday, 1 August 2023 10:22:25 PM
Attachments: [image001.png](#)
[NRF Board - signed letter.pdf](#)

PROTECTED//CABINET

Hi s 22(1)(a)(ii)

In addition to your assessment of candidates, could you also please share the membership list with relevant teams on a close hold basis. We will need to resurface prior advice on s 47F in particular (I'll forward you the relevant Reference Group brief now if you don't already have).

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) <s 22(1)(a)(ii)@pmc.gov.au>
Sent: Tuesday, 1 August 2023 10:17 PM
To: s 47E(d)@pmc.gov.au
Cc: s 47E(d)@pmc.gov.au
Subject: FW: NRF Board - signed letter [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi s 22(1)(a)(ii)

Please see attached letter from NRF Shareholder Ministers seeking approval of proposed members to the NRF Corporation Board. Should be coming our way shortly from PMO DLOs.

s 47C

Let us know if there's anything we can do to assist.

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
To: [Luchetti, Narelle](#)
Cc: [Fell, Anthea](#); s 47E(d)
Subject: NRF board [SEC=PROTECTED]
Date: Thursday, 24 August 2023 1:45:24 PM
Attachments: [Professional credibility analysis - NRF board appointments - July 23.docx](#)

PROTECTED

Hi Narelle

Some information on the NRF Board appointment process, based on [the NRF Act](#), below.

- The NRF Board is to be made up of a Chair and 6-8 Board members. s 34(3)
- The Act stipulates the Minister makes appointments, however Cabinet convention as outlined in the Cabinet handbook specifies a significant appointment should be considered by the Cabinet.
- The Minister needs to be satisfied that Board members have experience, expertise and professional credibility across the following areas;
 - banking and finance;
 - venture capital, private equity or investment by way of
 - lending or provision of credit;
 - economics;
 - government funding programs or bodies;
 - accounting;
 - law;
 - a priority area of the Australian economy;
 - industrial relations;
 - industry growth;
 - the commercialisation of innovative research;
 - any other field that the Ministers consider appropriate.
- The Minister also needs to give regard to the balance of these experiences. See [attached](#) some analysis I've done to ensure an appropriate balance is met.
- Board members are appointed on a part time basis. Board members are currently remunerated at \$61,420 annually, with Tier 1 travel.
- If another Board member was to be appointed, Minister Husic would need to write to the Prime Minister.

You may recall that on 9 August, [Minister Husic announced](#) the inaugural NRF Board, which included,

- **Martijn Wilder AM (Chair)** the Founder and CEO of Pollination and has previously held positions including Chairman of the Board of Australian Renewable Energy Agency, Founding Director of the Clean Energy Finance Corporation, Director of the Climate Council, Chair and Governing Board Member of Renewable Energy and Energy Efficiency Partnership and Chairman of Low Carbon Australia Ltd.
- **Ahmed Fahour AO** currently Chairman of Invest Victoria. Previously a Managing Director & CEO of Australia Post, Latitude Financial, NAB Australia and Citigroup Alternative Investments.
- **Dr Katharine Giles** current CEO and Managing Director of OncoRes Medical. Also a Venture Partner at Brandon Capital Partners, a Non-Executive Director of Sonic Healthcare and a member of the Curtin University Commercialisation Advisory Board.
- **The Hon Kelly O'Dwyer** currently a Non-Executive Director of Barrenjoey, Equity Trustees, and HMC Capital. Previously served as a member of the Australian Parliament for over nine years. Held a number of senior economic portfolios including Minister for Jobs and Industrial Relations and Minister for Revenue and Financial Services.
- **Daniel Petre AO** Co-Founder and Partner Emeritus of AirTree, the Chair of Vera Living, and a Director of MetaOptima Technology Inc. He is also an Adjunct Professor at UNSW and a member of the UNSW Centre for Social Impact's Advisory Council.
- **Kathryn Presser AM** currently the Chair of the South Australian Department of Treasury

and Finance's Risk and Performance Committee. Also holds several current Non-Executive Director positions, including for the Australian Energy Market Operator, the Police Credit Union SA & NT, and Funds SA.

- **Karen Smith-Pomeroy** current Chair of the Regional Investment Corporation and the National Affordable Housing Consortium. Also a Non-Executive Director of Kina Securities Ltd, Stanwell Corporation Ltd, and Queensland Treasury Corporation Capital Markets Board.
- **Daniel Walton** Director of AustralianSuper, has been Co-Chair of the NSW Renewable Energy Sector Board, a member of the Commonwealth Agricultural Working Group and NSW State Government Minerals Industry Advisory Council. Mr Walton's position as Secretary of the Australian Workers Union (AWU) ended in July.

Let me know if you need anything further.

§ 22(1)(a)(i)

National Reconstruction Fund Corporation Act 2023: S 19 - Appointment of Board members

A person is not eligible for appointment as a Board member unless the Ministers are satisfied that the person has: (a) substantial experience or expertise; and (b) professional credibility and significant standing; in at least one of the following fields: (c) banking and finance; (d) venture capital, private equity or investment by way of lending or provision of credit; (e) economics; (f) government funding programs or bodies; (g) accounting; (h) law; (i) a priority area of the Australian economy; (j) industrial relations; (k) industry growth; (ka) the commercialisation of innovative research; (l) any other field that the Ministers consider appropriate

From: [Fell, Anthea](#)
To: s 22(1)(a)(ii)
Cc: s 47E(d) [Luchetti, Narelle](#)
Subject: Re: Department of Industry, Science and Resources updates - Friday, 20 October 2023 [SEC=OFFICIAL]
Date: Saturday, 21 October 2023 4:35:16 PM

Nice thank you!!

Sent from my iPhone

On 21 Oct 2023, at 3:23 pm, s 22(1)(a)(ii) <s 22(1)(a)(ii)> wrote:

OFFICIAL

Hi Anthea

A draft for your review please before sending onto Nadine.

Thanks, s 22(1)(a)(ii)

From: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Sent: Saturday, 21 October 2023 2:02 PM
To: Williams, Nadine <Nadine.Williams@pmc.gov.au>
Cc: Luchetti, Narelle <Narelle.Luchetti@pmc.gov.au>; s 47E(d) <s 47E(d)>@pmc.gov.au
Subject: Re: Department of Industry, Science and Resources updates - Friday, 20 October 2023 [SEC=OFFICIAL]

Hi Nadine

Will do. Suggested holding lines in meantime:

- On 20 October 2023, the Government announced an additional appointment to the NRF Corporation Board - Mr Glenn Thompson.
- Mr Thompson brings experience in industrial relations and manufacturing.
- Per the NRF legislation, the Board consists of nine members.
- The Government announced 8 members of the Board in August.
- Shareholder Ministers have responsibility for appointments to the Board in line with process outlines in the Cabinet Handbook.
- The NRF legislation sets out requirements/relevant experience to be taken into account for appointments to the NRF Board.

Sent from my iPhone

On 20 Oct 2023, at 8:01 pm, Williams, Nadine
<Nadine.Williams@pmc.gov.au> wrote:

Could the team draft a quick back pocket brief for Monday?

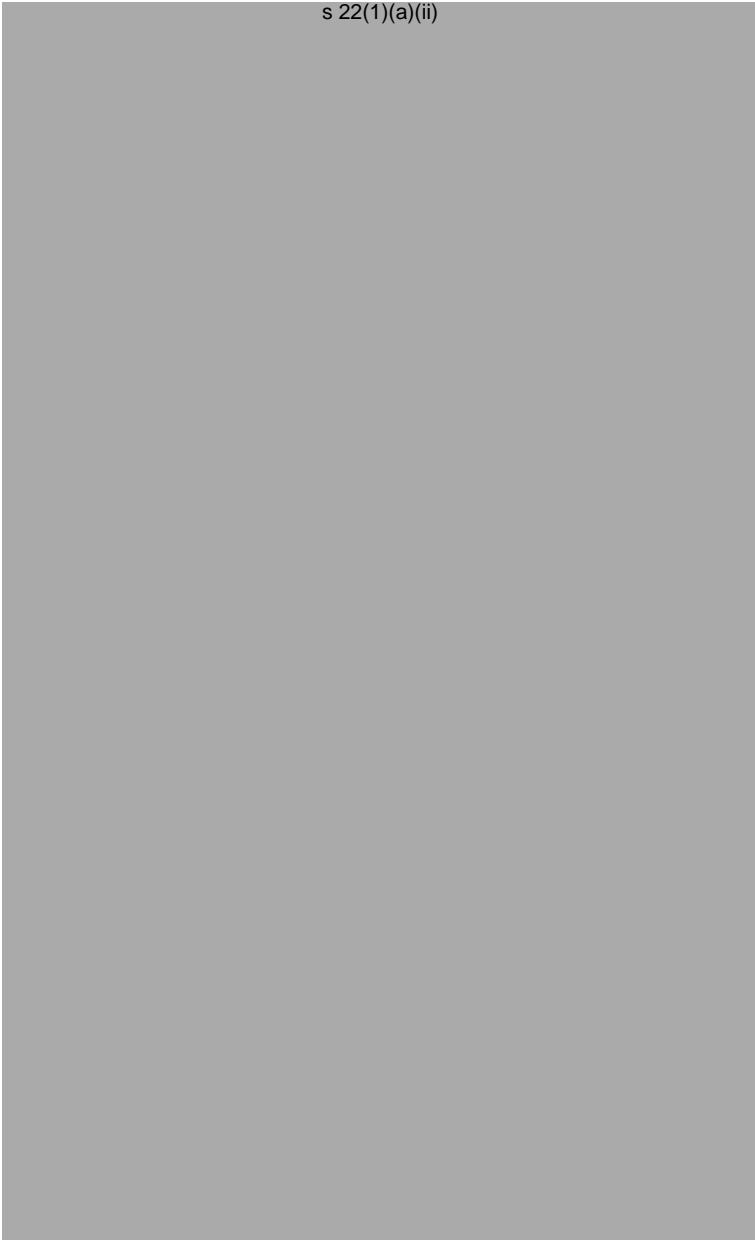
Sent from my iPhone

On 20 Oct 2023, at 5:37 pm, Fell, Anthea
<Anthea.Fell@pmc.gov.au> wrote:

OFFICIAL

FYI – announcement of additional NRF Board Member
per media release. AF

s 22(1)(a)(ii)




From: s 22(1)(a)(ii)
To: s 22(1)(a)
Cc: s 22(1)(a)(ii)
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 5 June 2023 [SEC=PROTECTED]
Date: Wednesday, 7 June 2023 1:38:52 PM
Attachments: [image001.jpg](#)
[image002.png](#)
[image004.png](#)

PROTECTED

Okay, thanks!

s 22(1)(a)(ii)



National Reconstruction Fund Board appointments

- Shareholder Ministers (Husic, Gallagher) will shortly write to the Prime Minister proposing nominations to the statutory NRF Board.
 - An initial list of suitable candidates has been provided by executive search firm, NGS Global.
 - PM&C is ready to facilitate s 47C [redacted], in accordance with the Cabinet Handbook once a letter is received.
- The NRFC Act will commence s 47C [redacted] of Board appointments and following proclamation by the Executive Council.
 - s 47C [redacted]

Cheers s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii)

s 22(1)(a)(ii)



From: [Fell, Anthea](#)
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 5 June 2023 [SEC=PROTECTED]
Date: Wednesday, 7 June 2023 1:13:43 PM
Attachments: [image001.jpg](#)
[image002.png](#)
[image004.png](#)

PROTECTED

Thanks yep!

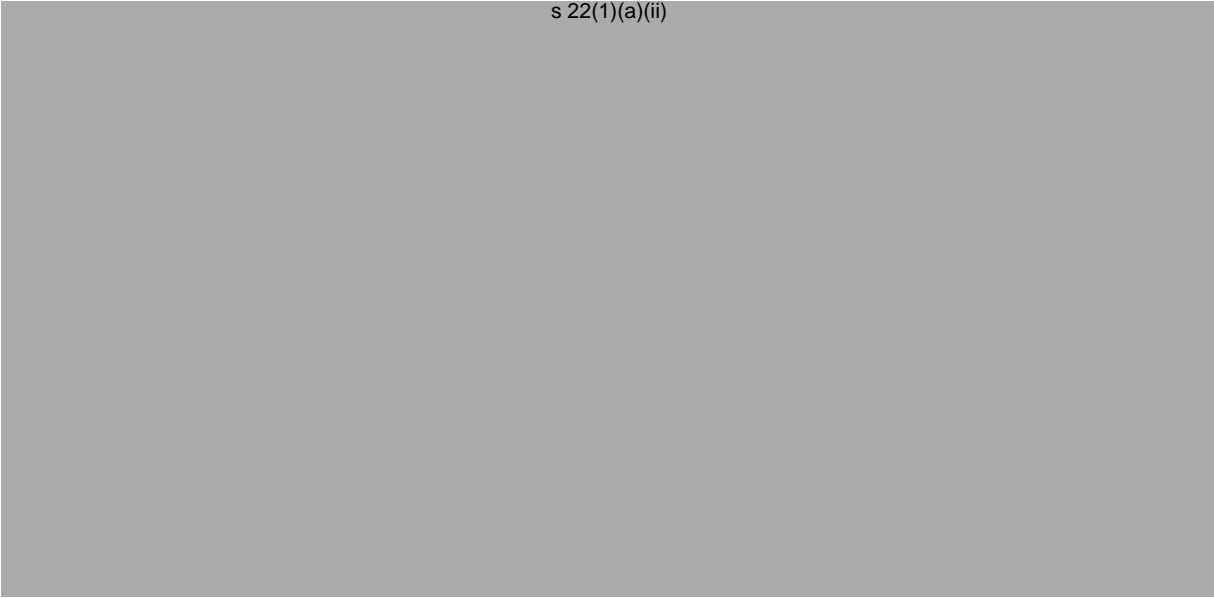
From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Wednesday, 7 June 2023 11:57 AM
To: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>
Subject: FW: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 5 June 2023 [SEC=PROTECTED]

PROTECTED

Hi Anthea

For your review please, points for Nadine's s 22(1)(a)(ii) meeting.

s 22(1)(a)(ii)




National Reconstruction Fund Board appointments

- Shareholder Ministers (Husic, Gallagher) will shortly write to the Prime Minister proposing nominations to the statutory NRF Board.
 - An initial list of suitable candidates has been provided by executive search firm, NGS Global.
 - PM&C is ready to facilitate s 47C in accordance with the Cabinet Handbook once a letter is received.
- The NRFC Act will commence s 47C of Board appointments and following proclamation by the Executive Council.
 - s 47C

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii)

s 22(1)(a)(ii)



From: s 22(1)(a)(ii)
To: s 47E(d)
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 8 May 2023 [SEC=PROTECTED]
Date: Tuesday, 9 May 2023 12:33:18 PM
Attachments: [image003.jpg](#)
[image005.jpg](#)
[image006.jpg](#)
[image007.png](#)
[image002.png](#)
Importance: High

PROTECTED

Hi team,

Sorry for missing **this** in the email yesterday.

Can you please consider if we need to provide any points for Nadine. I think we should include a couple of points on NRF Reference Group appointments being resolved following discussions between offices, s 47C

. Anything else?

s 22(1)(a)(i)

s 22(1)(a)(ii) | Senior Adviser – Industry, Innovation, Science and Technology
Department of the Prime Minister and Cabinet

p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

One National Circuit Barton ACT 2600 | PO Box 6500 Canberra ACT 2600

e. s 22(1)(a)(ii) [@pmc.gov.au](mailto:pmc.gov.au) w. pmc.gov.au



s 22(1)(a)(ii)



From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=OFFICIAL]
Date: Thursday, 6 July 2023 10:10:01 AM
Attachments: [image004.jpg](#)
[image005.jpg](#)
[image006.jpg](#)
[image007.png](#)
[image002.png](#)

OFFICIAL

Thanks s 22(1)(a)(ii) Just some minor changes below. Good to go.

s 22(1)(a)(ii) | Senior Adviser – Industry, Innovation, Science and Technology
Department of the Prime Minister and Cabinet
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)
One National Circuit Barton ACT 2600 | PO Box 6500 Canberra ACT 2600
e. s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au) w. pmc.gov.au



From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Thursday, 6 July 2023 9:30 AM
To: s 22(1)(a)(ii) @pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>; s 47E(d) @pmc.gov.au>
Subject: FW: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=OFFICIAL]

OFFICIAL

Hi s 22(1)(a)(ii)

For your clearance see below proposed DISR deputies points.

s 22(1)(a)(ii) [Redacted]

Cheers,

s 22(1)(a)(ii)

s 22(1)(a)(ii)

[Large Redacted Area]

s 22(1)(a)(ii)

s 22(1)(a)(ii)

National Reconstruction Fund – s 22(1)(a)(ii)

- Shareholder Ministers (Husic/Gallagher) are finalising their proposed NRF Board candidates from executive search firm, NGS Global.
 - PM&C will facilitate s 47C

- Following the Board’s appointment, s 47C

s 22(1)(a)(ii)

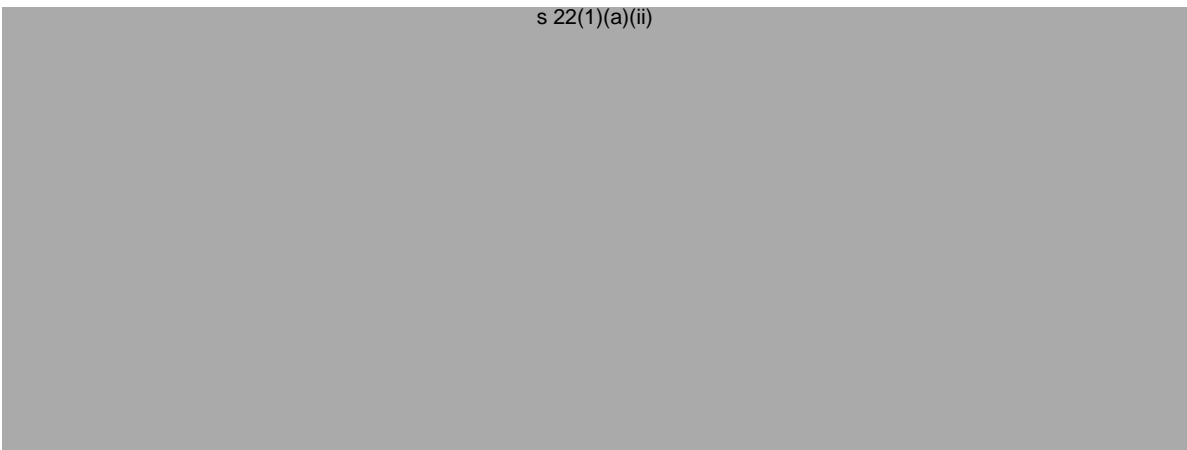
From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii) s 47E(d)
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=OFFICIAL]
Date: Wednesday, 5 July 2023 12:12:47 PM
Attachments: [image001.jpg](#)
[image003.jpg](#)
[image004.jpg](#)
[image005.png](#)
[image002.png](#)

OFFICIAL

Hi s 22(1)(a)(ii) here's s 22(1)(a)(ii) NRF.

Thanks, s 22(1)(a)(ii)

s 22(1)(a)(ii)



National Reconstruction Fund

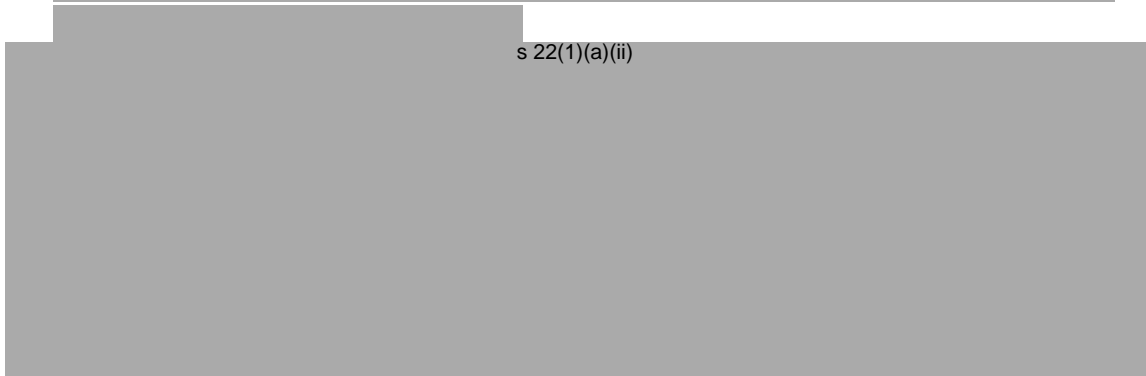
- Shareholder Ministers (Husic/Gallagher) are finalising their proposed NRF Board candidates from executive search firm, NGS Global.

- PM&C will facilitate s 47C

- Following the Board's appointment, s 47C

s 22(1)(a)(ii)

s 22(1)(a)(ii)



s 22(1)(a)(ii) | Adviser
 Industry, Innovation, Science and Technology
 p. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Tuesday, 4 July 2023 1:39 PM
To: s 22(1)(a)(ii) @pmc.gov.au>; s 22(1)(a)(ii)

s 22(1)(a)(ii) @pmc.gov.au; s 22(1)(a)(ii) @pmc.gov.au; s 47E(d) s 47E(d) @pmc.gov.au>
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=OFFICIAL]

OFFICIAL

Thanks all,

s 22(1)(a)(ii)

Thanks,

s 22(1)(a)(ii)

s 22(1)(a)(ii)

Sebastian Brash | Industry, Infrastructure & Environment Division

p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Tuesday, 4 July 2023 12:34 PM
To: s 22(1)(a)(ii) @pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; s 47E(d) @pmc.gov.au>
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=OFFICIAL]

OFFICIAL

Thanks s 22(1)(a)(ii)

s 22(1)(a)(ii) I'm happy to draft something for s 22(1)(a)(ii) and NRF and can send through to you to consolidate with s 22(1)(a)(ii)

s 22(1)(a)(ii)

s 22(1)(a)(ii) | Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Tuesday, 4 July 2023 12:30 PM
To: s 22(1)(a)(ii) @pmc.gov.au>; s 47E(d) @pmc.gov.au>
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=OFFICIAL]

OFFICIAL

(
a
)
(
s 22(1)(a)(ii)
i
)

s 22(1)(a)(ii)

On DISR Deputies, with this meeting it’s helpful to cover things they may raise, even if we wouldn’t suggest Nadine raise them. Can we include a couple of things:

- s 22(1)(a)(ii)
- Update on NRF implementation, including Board appointments s 22(1)(a)(ii)
- s 22(1)(a)(ii)

Thanks,

s 22(1)(a)(i)

s 22(1)(a)(ii) | Senior Adviser – Industry, Innovation, Science and Technology
 Department of the Prime Minister and Cabinet
 p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)
 One National Circuit Barton ACT 2600 | PO Box 6500 Canberra ACT 2600
 e. s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au) w. pmc.gov.au



s 22(1)(a)(ii)

From: [Fell, Anthea](#)
To: s 22(1)(a)(ii)
Cc: s 22(1)(a)(ii) s 47E(d)
Subject: RE: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=PROTECTED]
Date: Thursday, 6 July 2023 10:29:51 AM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)

PROTECTED

Good to go thank you!

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Thursday, 6 July 2023 10:15 AM
To: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Cc: s 22(1)(a)(ii) @pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>;
s 47E(d) @pmc.gov.au>
Subject: FW: FOR ACTION: EIR Dep Sec Weekly Requests: w/c 26 June 2023 [SEC=PROTECTED]

PROTECTED

Hi Anthea

For your optional clearance, see below our proposed DISR deputies points for Nadine.

s 22(1)(a)(ii)

Cheers,

s 22(1)(a)(ii)

s 22(1)(a)(ii)

National Reconstruction Fund s 22(1)(a)(ii)

- Shareholder Ministers (Husic/Gallagher) are finalising their proposed NRF Board candidates from executive search firm, NGS Global.

- PM&C will facilitate s 47C [redacted]

- Following the Board's appointment, s 47C [redacted], s 22(1)(a)(ii) [redacted]

s 22(1)(a)(ii) [redacted]

From: [Fell, Anthea](#)
To: s 22(1)(a)(ii)
Cc: s 47E(d) s 22(1)(a)
Subject: RE: For clearance by 1pm: DISR Deputies points [SEC=PROTECTED]
Date: Thursday, 20 July 2023 11:50:17 AM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)

PROTECTED

Good from me. Some tweaks below. s 22(1)(a)(ii)

Grateful if we can cc Narelle on final points when they go up and hopefully get a readout.

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Thursday, 20 July 2023 11:29 AM
To: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>
Subject: For clearance by 1pm: DISR Deputies points [SEC=PROTECTED]

PROTECTED

Hi Anthea

Grateful for your clearance of the below points for Nadine's DISR Dep Sec catch up. s 22(1)(a)(ii)

[Redacted]

s 22(1)(a)(ii)

National Reconstruction Fund: Board appointments s 22(1)(a)(ii)

s 22(1)(a)(ii)

- Shareholder Ministers (Husic/Gallagher) are finalising their proposed NRF Board candidates imminently.

- PM&C will facilitate s 47C [Redacted]
[Redacted] Anthea and Julia spoke about this - DISR are sending through paperwork in batches pending signature of shareholder ministers on letter to PM.

- [Redacted] s 47C [Redacted]

- Once the Board is appointed, [Redacted] s 22(1)(a)(ii)

[Redacted] s 22(1)(a)(ii)

From: [Luchetti, Narelle](#)
To: s 22(1)(a)
Cc: s 22(1)(a)(ii)
Subject: RE: For clearance: Division Heads points [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Monday, 7 August 2023 2:29:16 PM
Attachments: [image001.jpg](#)
[image002.png](#)
[image004.png](#)

PROTECTED//CABINET

Thanks s 22(1)(b)(ii) I've made some changes to the below.

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Monday, 7 August 2023 2:15 PM
To: Luchetti, Narelle <Narelle.Luchetti@pmc.gov.au>
Cc: s 22(1)(a)(ii) @pmc.gov.au>
Subject: For clearance: Division Heads points [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi Narelle,

Please see below points to be provided to Nadine for Division Heads tomorrow, for your clearance by 3pm today.

Thank you.

Topic	Key Points
s 22(1)(a)(ii)	s 22(1)(a)(ii)
NRF Board Appointments	<ul style="list-style-type: none"> • Appointments to the Board were considered yesterday. • DISR will now work with the PMO re: announcement of appointments, and will finalise the Investment Mandate Minister Husic will consider an acting interim CEO to support day-to-day administration commencing. • s 47C
s 22(1)(a)(ii)	s 22(1)(a)(ii)

s 22(1)(a)(ii)

Kind regards,

s 22(1)(a)(ii) | Executive Assistant to

Christina Garbin | Assistant Secretary | Infrastructure, Transport and Regional Branch

Roland Trease | Assistant Secretary | Energy & Climate Change Branch

Department of the Prime Minister and Cabinet

P: s 22(1)(a)(ii) | M: s 22(1)(a)(ii)

e: s 22(1)(a)(ii)@pmc.gov.au | w. www.pmc.gov.au

Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: s 22(1)(a)
To: s 22(1)(a)(ii)
Subject: RE: For review - DISR Deputies meeting [SEC=PROTECTED]
Date: Thursday, 8 June 2023 3:39:21 PM
Attachments: [image001.jpg](#)
[image002.png](#)
[image005.jpg](#)
[image007.png](#)
[image003.png](#)

PROTECTED

Thank you! 😊

Kind regards,

s 22(1)(a)(ii) | Executive Assistant to

Roland Trease | A/g First Assistant Secretary | Industry, Infrastructure and Environment Division

s 22(1)(a)(ii) | A/g Assistant Secretary | Infrastructure, Transport and Regional Branch

s 22(1)(a)(ii) | A/g Assistant Secretary | Energy & Climate Change Branch

Department of the Prime Minister and Cabinet

P: s 22(1)(a)(ii) | M: s 22(1)(a)(ii)

e: s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au) | w. www.pmc.gov.au

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From: s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au)>
Sent: Thursday, 8 June 2023 3:38 PM
To: s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au)>
Subject: RE: For review - DISR Deputies meeting [SEC=PROTECTED]

PROTECTED

H s 22(1)(a)(ii)

I talked them through with her and have just dropped them into the document. Sorry for the delay.

Thanks, s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
 Industry, Innovation, Science and Technology
 p. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au)>
Sent: Thursday, 8 June 2023 3:04 PM
To: s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au)>
Subject: RE: For review - DISR Deputies meeting [SEC=PROTECTED]

PROTECTED

Hey s 22(1)(a)(ii)

Did Anthea clear the below?

Kind regards,

s 22(1)(a)(ii) | Executive Assistant to
Roland Trease | A/g First Assistant Secretary | Industry, Infrastructure and Environment Division
 s 22(1)(a)(ii) | A/g Assistant Secretary | Infrastructure, Transport and Regional Branch
 s 22(1)(a)(ii) | A/g Assistant Secretary | Energy & Climate Change Branch
 Department of the Prime Minister and Cabinet
 P: s 22(1)(a)(ii) | M: s 22(1)(a)(ii)
 e: s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au) | w. www.pmc.gov.au
 Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au)
Sent: Thursday, 8 June 2023 1:09 PM
To: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Cc: s 47E(d) [@pmc.gov.au](mailto:s 47E(d)@pmc.gov.au); s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au); s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au)
Subject: For review - DISR Deputies meeting [SEC=PROTECTED]

PROTECTED

Hi Anthea

For your review please (sorry these were due at 1pm!), our points for DISR Deputies meeting.

s 22(1)(a)(ii)
 [Redacted content]

Thanks, s 22(1)(a)(ii)

s 22(1)(a)(ii)

[Large redacted area]

s 22(1)(a)(ii)

s 22(1)(a)(ii)

(If raised by DISR) National Reconstruction Fund Board appointments

- Shareholder Ministers (Husic, Gallagher) will shortly write to the Prime Minister proposing nominations to the statutory NRF Board.
 - An initial list of suitable candidates has been provided by executive search firm, NGS Global.
 - PM&C is ready to facilitate s 47C [redacted], in accordance with the Cabinet Handbook once a letter is received.
- The NRFC Act will commence s 47C [redacted] of Board appointments and following proclamation by the Executive Council.
 - [redacted] s 47C [redacted]

s 22(1)(a)(ii)

| A/g Senior Adviser

Industry, Innovation, Science and Technology

Department of the Prime Minister and Cabinet

p. s 22(1)(a)(ii) e. s 22(1)(a)(ii) [\[redacted\]@pmc.gov.au](mailto:[redacted]@pmc.gov.au) | s 47E(d) [\[redacted\]@pmc.gov.au](mailto:[redacted]@pmc.gov.au)

Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: [Fell, Anthea](#)
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: RE: Karen Smith-Pomeroy [SEC=PROTECTED]
Date: Wednesday, 2 August 2023 4:16:52 PM
Attachments: [image001.png](#)
[image002.png](#)

PROTECTED

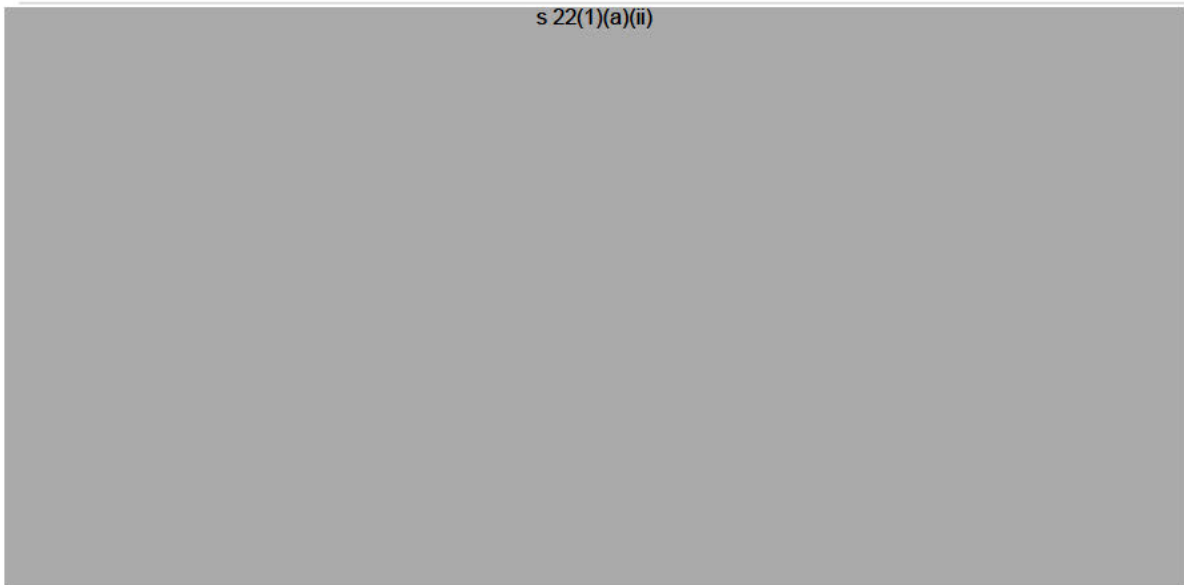
Thanks all done!

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Wednesday, 2 August 2023 4:09 PM
To: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>
Subject: FW: Karen Smith-Pomeroy [SEC=PROTECTED]

PROTECTED

FYI

s 22(1)(a)(ii) | Industry, Infrastructure & Environment Division
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)



From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Wednesday, 2 August 2023 4:05 PM
To: s 22(1)(a)(ii) @industry.gov.au>
Cc: s 22(1)(a)(ii) @pmc.gov.au>; s 22(1)(a)(ii) <Industry@pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; s 47E(d) <Industry@pmc.gov.au>; s 22(1)(a)(ii) @industry.gov.au>; s 22(1)(a)(ii) @industry.gov.au>
Subject: RE: Karen Smith-Pomeroy [SEC=PROTECTED]

PROTECTED

Hi s 22(1)(a)(ii)

Thank you, and also confirming s 47C , s 47F

s 47F , s 47C

Cheers,

s 22(1)(a)(i)

s 22(1)(a)(ii) | Industry, Infrastructure & Environment Division

p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
To: s 47E(d)
Cc: s 47E(d)
Subject: RE: NRF Board appointments Attachment A - Joint Letter to the Prime Minister [SEC=PROTECTED]
Date: Wednesday, 2 August 2023 3:11:48 PM
Attachments: [image001.png](#)
[image002.png](#)

PROTECTED

Thanks for the call, s 22(1)(a)(ii) letting us know this was the correct interpretation.

s 22(1)(a)(i)

From: s 22(1)(a)(ii)
Sent: Wednesday, 2 August 2023 15:05
To: s 47E(d) @pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>
Subject: FW: NRF Board appointments Attachment A - Joint Letter to the Prime Minister [SEC=PROTECTED]
Importance: High

PROTECTED

Hi Appointments team

Hoping you'll be able to advise on s 47C , s 47F

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

Thank you.

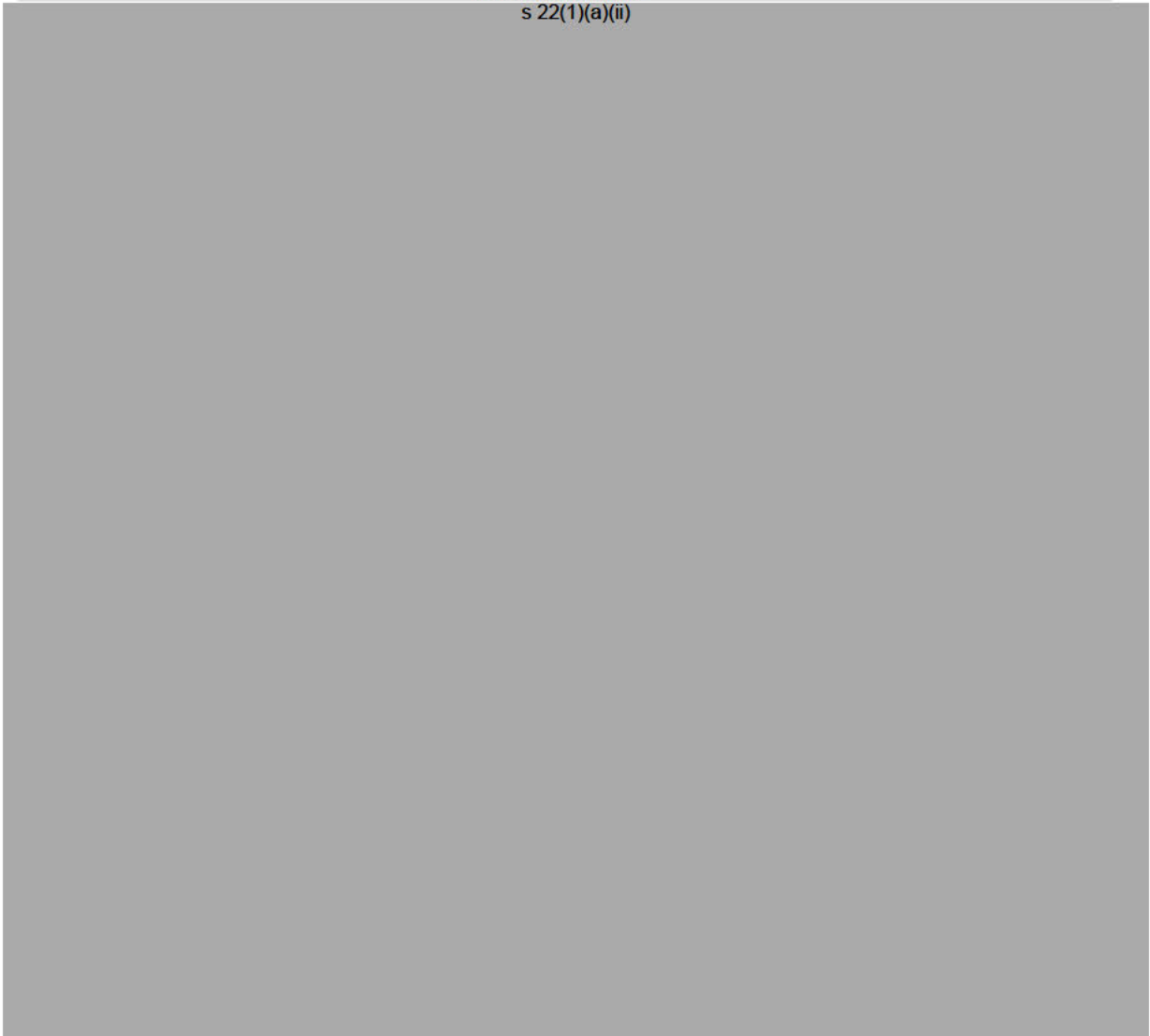
s 22(1)(a)(i)

s 22(1)(a)(ii)

[Redacted]

PROTECTED

s 22(1)(a)(ii)



PROTECTED

From: s 22(1)(a)(ii) <[redacted]@pmc.gov.au>
Sent: Wednesday, 2 August 2023 1:22 PM
To: s 22(1)(a)(ii) <[redacted]@pmc.gov.au>; s 22(1)(a)(ii) <[redacted]@industry.gov.au>; s 22(1)(a)(ii) <[redacted]@pmc.gov.au>; s 47E(d) <[redacted]@pmc.gov.au>
Cc: s 22(1)(a)(ii) <[redacted]@industry.gov.au>; s 22(1)(a)(ii) <[redacted]@industry.gov.au>
Subject: RE: NRF Board appointments Attachment A - Joint Letter to the Prime Minister [SEC=PROTECTED]

PROTECTED

Hi s 22(1)(a)(ii)

In addition to s 22(1)(a)(ii) questions below, could you please confirm whether s 47C , s 47F



s 47C , s 47F
[Redacted]

Give me a call if there are any questions.

Cheers,

s 22(1)(a)(i)
[Redacted]

s 22(1)(a)(ii) | Industry, Infrastructure & Environment Division
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Wednesday, 2 August 2023 1:02 PM
To: s 22(1)(a)(ii) @industry.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; s 47E(d) @pmc.gov.au>
Cc: s 22(1)(a)(ii) @industry.gov.au>; s 22(1)(a)(ii) @industry.gov.au>

Subject: RE: NRF Board appointments Attachment A - Joint Letter to the Prime Minister [SEC=PROTECTED]
Importance: High

PROTECTED

Hi s 22(1)(a)(i) and team

s 22(1)(a)(ii) – just gave you a call. Was hoping you could assist in two queries that have come up as part of our appointments brief process.

s 47C , s 47F
[Redacted]

s 47C , s 47F
[Redacted]

Cheers,

s 22(1)(a)(i)
[Redacted]

s 22(1)(a)(ii)
[Redacted]

s 22(1)(a)(ii)

From: s 22(1)(a)(ii) <[redacted]@pmc.gov.au>

Sent: Tuesday, 1 August 2023 3:28 PM

To: s 22(1)(a)(ii) <[redacted]@industry.gov.au>; s 47E(d) <[redacted]@pmc.gov.au>

Cc: s 22(1)(a)(ii) <[redacted]@industry.gov.au>; s 22(1)(a)(ii) <[redacted]@industry.gov.au>

s 22(1)(a)(ii) <[redacted]@industry.gov.au>

Subject: RE: NRF Board appointments Attachment A - Joint Letter to the Prime Minister [SEC=PROTECTED]

PROTECTED

Hi s 22(1)(a)(ii)

Thanks for the chat earlier and your updated joint letter and final candidate pack.

s 47E(d) , s 47C

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

s 22(1)(a)(ii)

From: s 47E(d)
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: RE: NRF Board appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Monday, 9 October 2023 1:19:02 PM
Attachments: [image003.jpg](#)
[image004.png](#)
[image005.jpg](#)

PROTECTED//CABINET

Hi s 22(1)(a)(ii)

Thanks for the email.

Yes, usual process for the proposed appointment as per the Cabinet handbook.

Many thanks

s 22(1)(a)(ii) | Adviser

Legal Information Integrity | Cabinet Division

p. s 22(1)(a)(ii) | e s 22(1)(a)(ii) @pmc.gov.au | w. www.pmc.gov.au

Department of the Prime Minister and Cabinet

One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Monday, 9 October 2023 1:18 PM
To: s 47E(d) @pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>
Subject: NRF Board appointments [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi team

We understand NRF Shareholder Ministers are looking to appoint an additional member to the Board. DISR are seeking guidance on the process to appoint this additional member noting the Chair and other members were recently appointed. Suspect they should follow the normal process and supply a letter from Ministers + usual PID/CV?

Kind regards

s 22(1)(a)(ii) | A/g Senior Adviser

Industry, Innovation, Science and Technology Section | Industry, Infrastructure and Environment Division

Department of the Prime Minister and Cabinet

PO Box 6500 CANBERRA ACT 2600

p. s 22(1)(a)(ii) m. s 22(1)(a)(ii) e. s 22(1)(a)(ii) @pmc.gov.au | s 47E(d) @pmc.gov.au



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

From: [Fell, Anthea](#)
To: s 22(1)(a)(ii)
Cc: s 22(1)(a)(ii) s 47E(d)
Subject: RE: Request for Topics - Division Heads [SEC=OFFICIAL]
Date: Monday, 7 August 2023 10:59:26 AM
Attachments: [image001.jpg](#)
[image002.png](#)
[image003.png](#)

OFFICIAL

Great thanks!

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Monday, 7 August 2023 10:23 AM
To: Fell, Anthea <Anthea.Fell@pmc.gov.au>
Cc: s 22(1)(a)(ii) @pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>;
s 47E(d) @pmc.gov.au>
Subject: RE: Request for Topics - Division Heads [SEC=OFFICIAL]

OFFICIAL

Hi AF – current NRF div head points below. Will monitor for any announcement today.

- Appointments to the Board were considered **[and announced yesterday]**. 7 members plus the Chair, **Mr Martijn Wilder AM** (founder and CEO of Pollination).
 - Other appointees include **Ms Karen Smith-Pomeroy** (Chair of the Regional Investment Corporation), **Mr Ahmed Fahour AO** (former Managing Director and CEO of Latitude Financial and Australia Post), **the Hon Kelly O'Dwyer** (former Cabinet Minister 2015-2019), **Mr Daniel Walton** (former National Secretary Australian Workers Union), **Mr Daniel Petre AO** (AirTree Ventures co-founder), **Dr Katherine McHenry** (CEO of OncoRes Medical), **Ms Kathryn Presser AM** (KP Advisory, Director AEMO).

- s 47C s 22(1)(a)(ii)
- s 22(1)(a)(ii)

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
Industry, Innovation, Science and Technology
p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
To: s 22(1)(a)(ii)
Cc: s 47E(d)
Subject: RE: Seeking input by 3pm tomorrow - Agenda and Meeting Papers - s 22(1)(a)(ii)
 [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Thursday, 27 July 2023 10:40:20 AM
Attachments: [image004.jpg](#)
[image005.png](#)
[image007.jpg](#)
[image009.png](#)
[image001.png](#)
[image002.png](#)

PROTECTED//CABINET

Hi s 22(1)(a)(ii)

Apologies we missed this one. As requested, a high level update on the NRF below. Let us know if you need further.

- NRF Shareholder Ministers (Husic and Gallagher) are finalising their proposed NRF Board candidates, s 47C. Once the Board is appointed, s 47C. s 22(1)(a)(ii)

Kind regards

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Senior Adviser
 Industry, Innovation, Science and Technology
 p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

From: s 22(1)(a)(ii) @pmc.gov.au>
Sent: Tuesday, 25 July 2023 2:48 PM
To: s 47E(d) @pmc.gov.au>; s 22(1)(a)(ii) @pmc.gov.au>; s 47E(d) @pmc.gov.au>; s 47E(d) @pmc.gov.au>; s 47E(d) @pmc.gov.au>; s 47E(d) @pmc.gov.au>
Cc: s 47E(d) @pmc.gov.au>
Subject: Seeking input by 3pm tomorrow - Agenda and Meeting Papers - Regional Development ID s 47E(d) 31 July [SEC=PROTECTED, CAVEAT=SH:CABINET]

PROTECTED//CABINET

Hi teams,

s 22(1)(a)(ii)

To assist in preparing a meeting brief/annotated agenda for Nadine, I am seeking high level

points/sensitivities on the below items, including any TPs or points that could be raised in the forum.

s 22(1)(a)(ii)

- **Industry** – An item on National Reconstruction Fund is presented by DISR.

Grateful for input by **3pm tomorrow** and happy to discuss further.

Thank you

s 22(1)(a)(ii) | Adviser

Regional | Infrastructure, Transport and Regional Branch

Department of the Prime Minister and Cabinet

p. s 22(1)(a)(ii) | m. s 22(1)(a)(ii)

Ngunnawal Country, One National Circuit Barton ACT 2600 | PO Box 6500 CANBERRA ACT 2600

e. s 22(1)(a)(ii) [@pmc.gov.au](mailto:s 22(1)(a)(ii)@pmc.gov.au) w. pmc.gov.au



The Department acknowledges and pays respect to the past, present and emerging Elders and Traditional Custodians of Country, and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

s 22(1)(a)(ii)

From: s 22(1)(a)(ii)
To: s 22(1)(a)
Cc: s 47E(d) [Fell. Anthea](#); s 22(1)(a)(ii)
Subject: s 22(1)(a)(ii) [SEC=PROTECTED, CAVEAT=SH:CABINET]
Date: Sunday, 12 February 2023 9:07:47 PM
Attachments: [image002.jpg](#)
[image003.png](#)
Importance: High

PROTECTED//CABINET

Hi s 22(1)(a)(ii)

s 22(1)(a)(ii)

Please see below a (relatively) quick handover with links to relevant documents.

s 22(1)(a)(ii)

Best wishes

s 22(1)(a)(ii)

s 22(1)(a)(ii) | A/g Assistant Secretary
Industry, Science and Communications Branch | Industry, Infrastructure & Environment Division
Department of the Prime Minister and Cabinet

p. s 22(1)(a)(ii) | **m.** s 22(1)(a)(ii)

e. s 22(1)(a)(ii) [@pmc.gov.au](mailto:pmc@pmc.gov.au)

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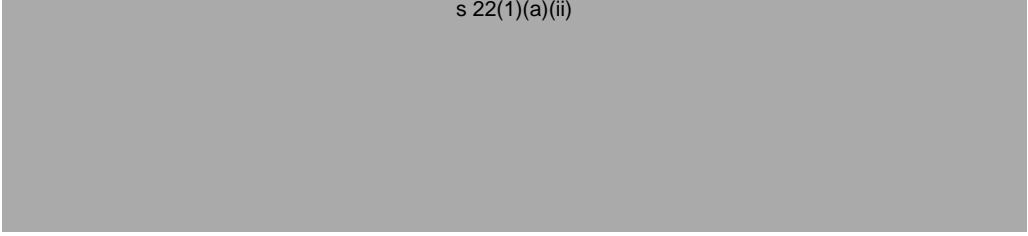


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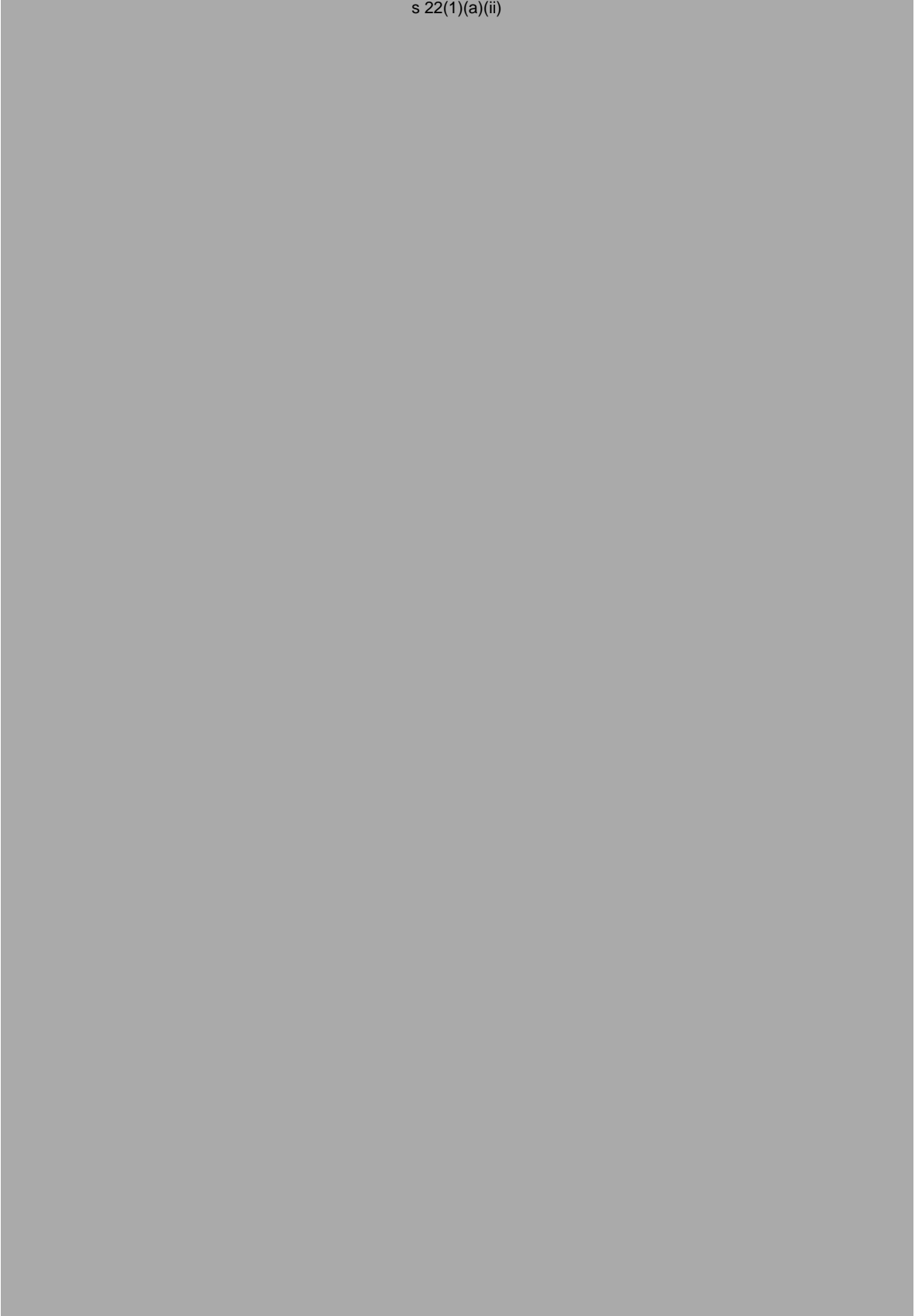
s 22(1)(a)(ii)

s 22(1)(a)(ii)

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Hot issues (things that will require engagement this week)

s 22(1)(a)(ii)

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s 22(1)(a)(ii)
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o NRF Board appointments – s 47C , s 47E(d)

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s 22(1)(a)(ii)

s 22(1)(a)(ii)
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