

Highlights Report PMC



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Responses:

1,120 of 1,225

Response Rate:

91%

Exploring your results



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of $-/+$ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

Employee Engagement: Say, Stay, Strive



How engaged is your team?

Employee engagement is more than simply job satisfaction or commitment to an organisation. It is the extent to which employees are motivated, inspired and enabled to improve an organisation's outcomes.

Your Employee Engagement Index score		78	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
Say	Overall, I am satisfied with my job	81	11 8	81%	-1	+6 ↑	+4	+4
	I am proud to work in my agency	89	9	89%	-1	+11 ↑	+9 ↑	+8 ↑
	I would recommend my agency as a good place to work	83	13	83%	0	+12 ↑	+7 ↑	+8 ↑
	I believe strongly in the purpose and objectives of my agency	87	11	87%	+1	+1	+1	0
Stay	I feel a strong personal attachment to my agency	64	25 11	64%	+3	+1	+3	+1
	I feel committed to my agency's goals	87	11	87%	+1	+2	+2	+1
Strive	I suggest ideas to improve our way of doing things	92		92%	+1	+6 ↑	+2	+3
	I am happy to go the 'extra mile' at work when required	97		97%	+1	+6 ↑	+4	+4
	I work beyond what is required in my job to help my agency achieve its objectives	85	13	85%	-1	+4	+3	+3
	My agency really inspires me to do my best work every day	72	21 7	72%	+1	+12 ↑	+11 ↑	+11 ↑

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Leadership - Immediate Supervisor



Immediate Supervisor

The Immediate Supervisor Index assesses how employees view the leadership behaviours of their immediate supervisor in line with the *APS Leadership Capability Framework*.

Your Immediate Supervisor Index score		80	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
Immediate Supervisor	My supervisor engages with staff on how to respond to future challenges	84	9	84%	+2	+5	+4	+4
	My supervisor can deliver difficult advice whilst maintaining relationships	83	10	83%	+2	+4	+3	+3
	My supervisor invites a range of views, including those different to their own	86	8	86%	0	+3	+2	+2
	My supervisor encourages my team to regularly review and improve our work	86	10	86%	+2	+4	+4	+4
	My supervisor is invested in my development	82	11	82%	+2	+4	+3	+3
	My supervisor ensures that my workgroup delivers on what we are responsible for	92		92%	+1	+4	+3	+3
Other similar questions								
	My supervisor provides me with helpful feedback to improve my performance	80	11	80%	+3	+2	+3	+2
	My immediate supervisor encourages me	82	12	82%	-1	+4	+3	+3
	My supervisor actively ensures that everyone can be included in workplace activities	87	8	87%	+2	+3	+2	+2
	My supervisor encourages me to take on new tasks and gain experience doing things I've never done before	85	10	85%	-	+4	+3	+3
Key		At least 5 percentage points greater than comparator		At least 5 percentage points less than comparator		Positive Neutral Negative		

Leadership - SES Manager



SES Manager

The SES Manager Index assesses how employees view the leadership behaviours of their immediate SES manager in line with the *APS Leadership Capability Framework*.

Your SES Manager Leadership Index score	76	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies

SES Manager	My SES manager clearly articulates the direction and priorities for our area	76	14	10	76%	+1	+6	+2	+4
	My SES manager presents convincing arguments and persuades others towards an outcome	75	17	8	75%	-2	+12	+4	+7
	My SES manager promotes cooperation within and between agencies	84	12		84%	+2	+16	+7	+11
	My SES manager encourages innovation and creativity	72	21	7	72%	+1	+6	+1	+3
	My SES manager creates an environment that enables us to deliver our best	76	15	9	76%	+2	+10	+4	+7
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	83	12		83%	-1	+9	+3	+5

Other similar questions

In my agency, the SES work as a team	61	25	14	61%	-3	+5	+1	+3
In my agency, the SES clearly articulate the direction and priorities for our agency	68	19	12	68%	-4	+4	+1	+3
My SES manager routinely promotes the use of data and evidence to deliver outcomes	74	21		74%	+2	+7	+2	+3

Key	At least 5 percentage points greater than comparator	At least 5 percentage points less than comparator	Positive	Neutral	Negative

Communication and change



Communication

The Communication Index measures communication at the individual, group and agency level.

Change

Effective communication is an important part of any change process. Note these questions do not contribute to the above index score.

Your Communication Index score	73	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
				0	+4	+3	+4

Communication	My supervisor communicates effectively	84	9 8	84%	+1	+3	+3	+2
	My SES manager communicates effectively	77	13 10	77%	+1	+7 ↑	+2	+4
	Internal communication within my agency is effective	68	19 13	68%	-3	+10 ↑	+9 ↑	+11 ↑

Other similar questions

Change	When changes occur, the impacts are communicated well within my workgroup	74	13 13	74%	+4	+6 ↑	+6 ↑	+6 ↑
	Staff are consulted about change at work	55	32 14	55%	+1	+4	+3	+4
	Change is managed well in my agency	52	31 17	52%	-2	+9 ↑	+8 ↑	+10 ↑

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Enabling Innovation



Enabling Innovation

The Innovation Index assesses both whether employees feel willing and able to be innovative, and whether their agency has a culture which enables them to be so.

Your Enabling Innovation Index score		67	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
Enabling Innovation	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	86	10	86%	+1	+7	+3	+5
	My immediate supervisor encourages me to come up with new or better ways of doing things	77	16	77%	0	+5	+2	+3
	People are recognised for coming up with new and innovative ways of working	62	27	62%	-1	+4	+3	+3
	My agency inspires me to come up with new or better ways of doing things	55	34	55%	+1	+5	+6	+5
	My agency recognises and supports the notion that failure is a part of innovation	38	39	38%	+2	-3	-1	-2

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Wellbeing Policies and Support



Wellbeing

The Wellbeing Index provides a measure of the practical and cultural elements that allow for a sustainable and healthy working environment.

Your Wellbeing Policies and Support Index score		72	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
					-1	+2	+2	+1

Wellbeing Policies and Support	I am satisfied with the policies/practices in place to help me manage my health and wellbeing		70	22	8	70%	+1	+2	+3	+2
	My agency does a good job of communicating what it can offer me in terms of health and wellbeing		66	23	11	66%	-4	0	+2	-1
	My agency does a good job of promoting health and wellbeing		67	23	10	67%	-4	+1	+2	0
	I think my agency cares about my health and wellbeing		69	21	10	69%	-1	+5 ⬆️	+4	+3
	I believe my immediate supervisor cares about my health and wellbeing		90			90%	+2	+4	+2	+2

Other similar questions

Wellbeing	If I felt it was needed, I would feel comfortable discussing my mental health and wellbeing with my supervisor		79	10	12	79%	-	+4	+3	+3
	The people in my workgroup are able to bring up problems and tough issues		85	8	7	85%	-	+5 ⬆️	+4	+4
	I receive the respect I deserve from my colleagues at work		87		10	87%	0	+6 ⬆️	+4	+4
	My agency supports and actively promotes an inclusive workplace culture		86	8		86%	-2	+5 ⬆️	+3	+3

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
In general, would you say that your health is:						
Excellent		14%	+2	+3	+2	+3
Very good		37%	+1	+3	+2	+2
Good		34%	-2	-4	-3	-3
Fair		13%	-1	-1	0	0
Poor		2%	0	-1	-1	-1
What best describes your current workload?						
Well above capacity - too much work		19%	-3	-4	-5↓	-5↓
Slightly above capacity - lots of work to do		39%	-2	-1	-1	-1
At capacity - about the right amount of work to do		32%	+2	+1	+3	+2
Slightly below capacity - available for more work		8%	+1	+3	+2	+3
Well below capacity - not enough work		2%	+1	+1	+1	+1

Key





















At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Wellbeing

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
How often do you find your work stressful?						
Always		2%	-2	-3	-2	-3
Often		27%	-2	+2	+1	+1
Sometimes		51%	-1	+1	+1	+1
Rarely		18%	+5 	-1	-1	0
Never		2%	+1	0	0	0
To what extent is your work emotionally demanding?						
To a very large extent		6%	-1	-2	0	-1
To a large extent		16%	-3	-4	-3	-4
Somewhat		40%	-1	+1	+2	+2
To a small extent		27%	+2	+3	+1	+2
To a very small extent		11%	+3	+1	0	+1
I feel burned out by my work						
Strongly agree		7%	-1	-1	-2	-1
Agree		23%	-3	0	0	0
Neither agree nor disagree		27%	-2	-5 	-4	-4
Disagree		35%	+3	+5 	+4	+4
Strongly disagree		9%	+3	+2	+2	+2

Key

 At least 5 percentage points greater than comparator

 At least 5 percentage points less than comparator

Flexible work



	Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	87	87%	+3	+5 ⬆️	0	+1
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time		12%	+1	0	-1	0
Flexible hours of work		19%	-3	-8 ⬇️	-4	-8 ⬇️
Compressed work week		5%	+1	0	0	0
Job sharing		1%	0	+1	0	0
Working away from the office/working from home		63%	+2	+2	-5 ⬇️	-7 ⬇️
None of the above		27%	-2	+4	+7 ⬆️	+9 ⬆️
Working away from the office						
None of the time		37%	-	-2	+5 ⬆️	+7 ⬆️
All of the time		6%	-	0	-1	-2
Some of the time as a regular arrangement		37%	-	-10 ⬇️	-14 ⬇️	-16 ⬇️
Only on an irregular basis		21%	-	+12 ⬆️	+11 ⬆️	+12 ⬆️
Did not disclose their arrangement		0%	-	0	0	0

The working away from the office responses present how often employees worked away from the office/worked from home during a usual working week. It includes the responses for all employees, not just those who indicated they accessed working from home as a flexible working arrangement.

Key



At least 5 percentage points greater than comparator





















At least 5 percentage points less than comparator

Positive Neutral Negative



Working in the APS

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
I am supported to use my expertise to provide frank and fearless advice		74%	-	+9 	+8 	+8 
The people in my workgroup demonstrate stewardship		83%	-	+6 	+4	+5 
The culture in my agency supports people to act with integrity		84%	-	+8 	+6 	+7 
I believe strongly in the purpose and objectives of the APS		90%	-1	+4	+3	+3
I feel a strong personal attachment to the APS		69%	0	+5 	+6 	+6 
My workgroup considers the people and businesses affected by what we do		91%	-	+6 	+4	+4

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Job satisfaction

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
I am satisfied with the recognition I receive for doing a good job		80%	+4	+12 ↑	+7 ↑	+8 ↑
I am fairly remunerated (e.g. salary, superannuation) for the work that I do		78%	+8 ↑	+15 ↑	+5 ↑	+9 ↑
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)		85%	+4	+3	0	0
I am satisfied with the stability and security of my job		89%	0	+5 ↑	+3	+5 ↑

Clarity and autonomy

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
I understand how my role contributes to achieving an outcome for the Australian public		92%	+1	-1	+1	0
I am clear what my duties and responsibilities are		80%	+1	0	+3	+1
I have a choice in deciding how I do my work		74%	+3	+8 ↑	+2	+2
Where appropriate, I am able to take part in decisions that affect my job		81%	+3	+10 ↑	+5 ↑	+7 ↑

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Performance

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
In the last month, please rate your workgroup's overall performance						
Excellent		35%	-9 ↓	+8 ↑	+6 ↑	+6 ↑
Very good		52%	+6 ↑	-2	-2	-2
Average		10%	+1	-5 ↓	-4	-4
Below average		2%	+1	0	0	0
Well below average		0%	0	0	0	0

	Response scale	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
My workgroup has the appropriate skills, capabilities and knowledge to perform well		87%	0	+9 ↑	+8 ↑	+8 ↑
My workgroup has the tools and resources we need to perform well		72%	-2	+13 ↑	+13 ↑	+14 ↑
The people in my workgroup use time and resources efficiently		82%	0	+6 ↑	+6 ↑	+6 ↑
My job gives me opportunities to utilise my skills		86%	0	+6 ↑	+4	+4
In the last 12 months, the formal learning I have accessed has improved my performance		58%	-	0	+2	+2

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



Retention



Employees who indicated that they wanted to leave their current position as soon as possible or within the next 12 months were asked what their plans were.

	Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
Which of the following statements best reflects your current thoughts about working in your current position?						
I want to leave my position as soon as possible		10%	-1	+1	0	+1
I want to leave my position within the next 12 months		39%	-3	+16	+12	+14
I want to stay working in my position for the next one to two years		38%	0	0	-5	-3
I want to stay working in my position for at least the next three years		13%	+4	-17	-8	-12
What best describes your plans involved with leaving your current position?						
I am planning to retire		1%	0	-4	-2	-2
I am pursuing another position within my agency		27%	-2	-16	-15	-18
I am pursuing a position in another agency		44%	+4	+17	+16	+19
I am pursuing work outside the APS		8%	-2	-2	-1	-1
It is the end of my non-ongoing, casual or contracted employment		7%	+1	+5	+4	+3
Other		13%	-1	0	-1	-1

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Retention



Employees were also asked for the primary reason behind their desire to leave and could select one response from a list of items.

Only the five reasons for leaving with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
What is the primary reason behind your desire to leave your current position? (5 highest responses):					
I wish to pursue a promotion opportunity	19%	-	-	-	-
I am looking to further my skills in another area	19%	-	-	-	-
I want to try a different type of work or I'm seeking a career change	11%	-	-	-	-
I have achieved all I can in my current position	10%	-	-	-	-
Senior leadership is of a poor quality	6%	-	-	-	-

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Unacceptable behaviour



Employees who had perceived discrimination in the last 12 months in the course of their employment were asked what the basis was for the discrimination. Employees could select one or more responses from a list of items.

Only the three types of discrimination with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Discrimination	Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?						
Yes		8%	0	-2	-2	-2
No		92%	0	+2	+2	+2
Did this discrimination occur in your current agency?						
Yes		90%	+2	-2	0	-1
No		10%	-2	+2	0	+1
Basis for the discrimination that you experienced (3 highest responses):						
Race		34%	-	-	-	-
Gender		30%	-	-	-	-
Age		23%	-	-	-	-

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Unacceptable behaviour



Employees who perceived harassment or bullying in the last 12 months were asked what type of harassment or bullying they experienced. Employees could select one or more responses from a list of items.

Only the three options with the highest proportion of responses are presented here. These may vary between agencies, work units and with results for the APS overall.

Harassment and bullying	Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
During the last 12 months, have you been subjected to harassment or bullying in your current workplace?						
Yes		9%	+1	-2	-2	-1
No		87%	-2	+3	+2	+2
Not sure		5%	+1	-1	0	0
Types of harassment or bullying experienced (3 highest responses):						
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		60%	-	-	-	-
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		43%	-	-	-	-
Deliberate exclusion from work-related activities		37%	-	-	-	-
Did you report the harassment or bullying?						
I reported the behaviour in accordance with my agency's policies and procedures		38%	+7⬆	+2	+4	+3
It was reported by someone else		10%	-1	+3	+3	+3
I did not report the behaviour		52%	-6⬇	-5⬇	-7⬇	-6⬇

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Unacceptable behaviour



Employees who indicated that they had witnessed potential corrupt behaviour were asked to describe the behaviour. Employees could select one or more responses from a list of items.

Only the three types of corrupt behaviours with the highest proportion of responses are presented here. These may vary between agencies and with results for the APS overall.

Corruption	Response scale	%	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?						
Yes		2%	0	-1	0	-1
No		95%	-1	+4	+2	+3
Not sure		2%	+1	-1	-1	-1
Would prefer not to answer		1%	0	-1	-1	-1

Types of corrupt behaviours witnessed (3 highest responses):

Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit		78%	-	-	-	-
Nepotism-preferential treatment of family members, such as appointing them to positions without proper regard to merit		22%	-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest		13%	-	-	-	-

Did you report the potentially corrupt behaviour?

I reported the behaviour in accordance with my agency's policies and procedures		22%	+17 ⬆️	+1	0	+1
It was reported by someone else		9%	-11 ⬇️	-8 ⬇️	-6 ⬇️	-7 ⬇️
I did not report the behaviour		70%	-5 ⬇️	+7 ⬆️	+6 ⬆️	+6 ⬆️

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Demographics

How do you describe your gender?	Responses
Man or male	32%
Woman or female	66%
Non-binary	0%
I use a different term	0%
Prefer not to say	2%

Do you identify as an Aboriginal and/or Torres Strait Islander person?	Responses
Yes	2%
No	98%

Do you have an ongoing disability?	Responses
Yes	9%
No	91%

Do you have carer responsibilities?	Responses
Yes	34%
No	66%

Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?	Responses
Yes	13%
No	87%

Do you identify as culturally and linguistically diverse?	Responses
Yes	20%
No	80%

How would you describe your cultural background? [Multiple Response]	Responses
Australian (excluding Australian Aboriginal and/or Torres Strait Islander)	77%
Australian Aboriginal and/or Torres Strait Islander	2%
New Zealander (excluding Maori)	1%
Maori, Melanesian, Papuan, Micronesian, and Polynesian	1%
Anglo-European	15%
North-West European (excluding Anglo-European)	2%
Southern and Eastern European	6%
South-East Asian	7%
North-East Asian	3%
Southern and Central Asian	4%
North American	1%
South and Central American and Caribbean Islander	1%
North African and Middle Eastern	1%
Sub-Saharan African	0%

Do you consider yourself to be neurodivergent?	Responses
Yes	7%
No	81%
Maybe	9%
I am unsure what neurodivergent means	3%

Agency position



Agency position

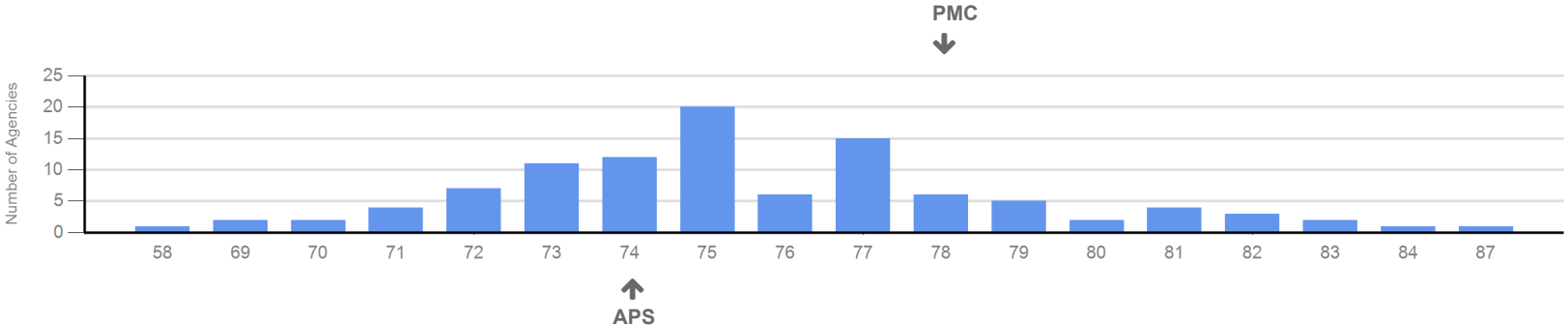
These graphs display the overall index score of each agency for the Employee Engagement, Leadership – Immediate Supervisor, Leadership – SES Manager, Communication, Enabling Innovation and Wellbeing Policies and Support indices. These are to assist you to see where your agency sits in comparison to the overall APS index score and the scores of other agencies.

Along the line (y-axis) are the index scores. The height of the bar (x-axis) is how many agencies have that index score.

Please note, the y-axis values are not consecutive as only index scores received by an agency are represented.

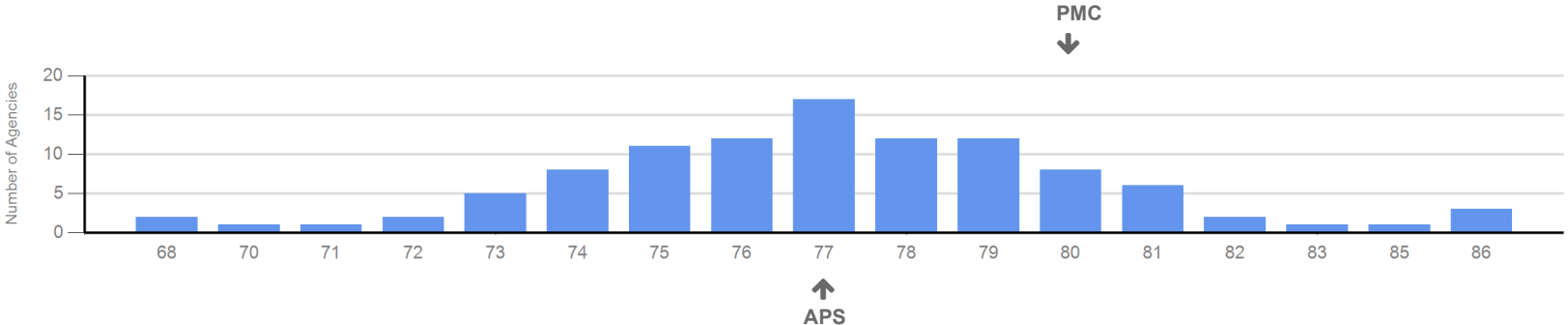
Employee Engagement Index

Ranking : 19th of 104



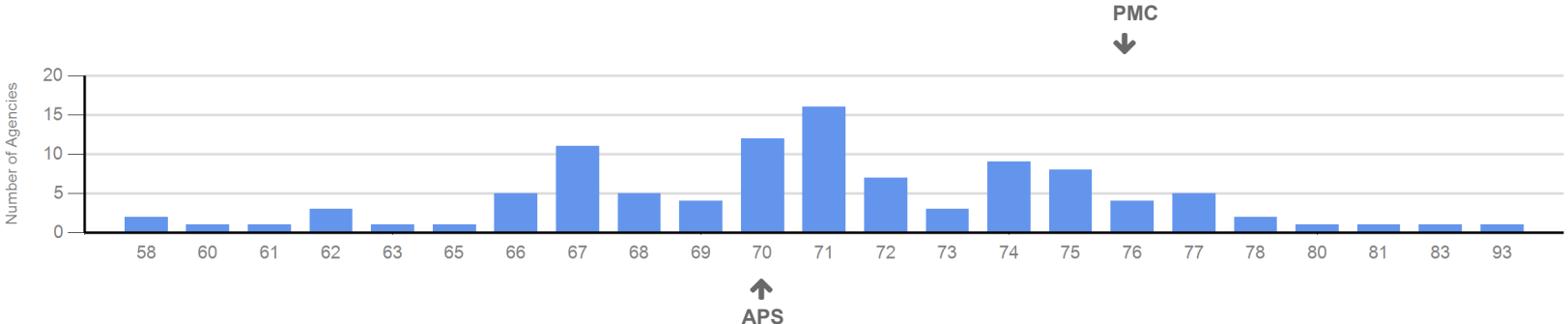
Leadership – Immediate Supervisor Index

Ranking : 14th of 104



Leadership – SES Manager Index

Ranking : 14th of 104



Agency position



Agency position

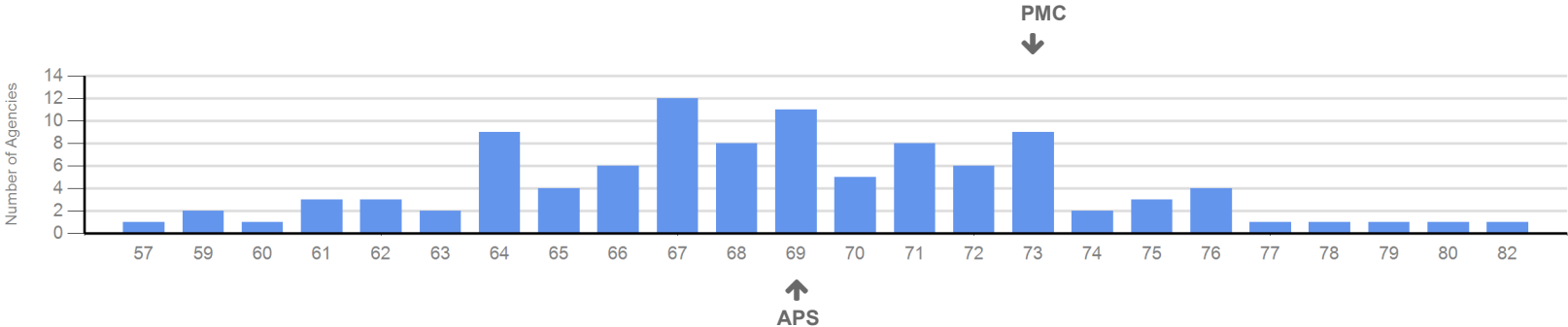
These graphs display the overall index score of each agency for the Employee Engagement, Leadership – Immediate Supervisor, Leadership – SES Manager, Communication, Enabling Innovation and Wellbeing Policies and Support indices. These are to assist you to see where your agency sits in comparison to the overall APS index score and the scores of other agencies.

Along the line (y-axis) are the index scores. The height of the bar (x-axis) is how many agencies have that index score.

Please note, the y-axis values are not consecutive as only index scores received by an agency are represented.

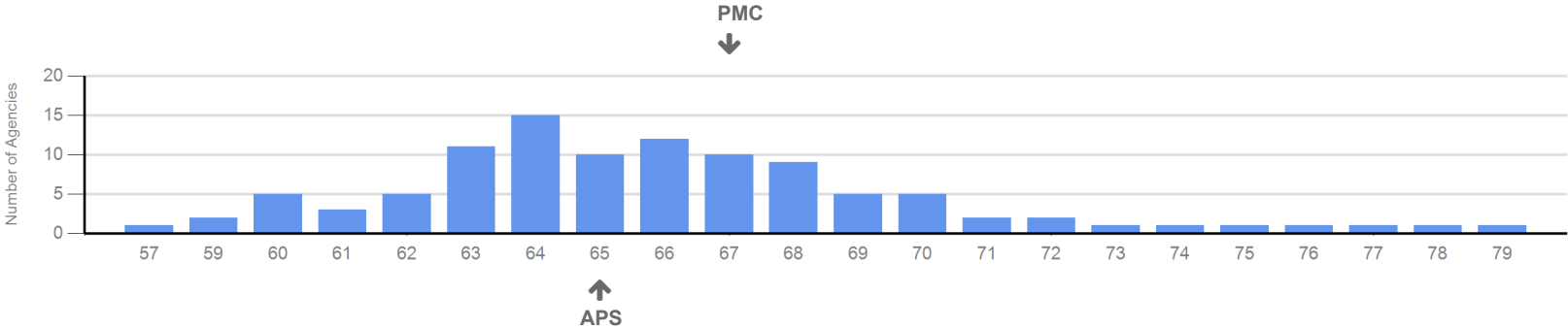
Communication Index

Ranking : 15th of 104



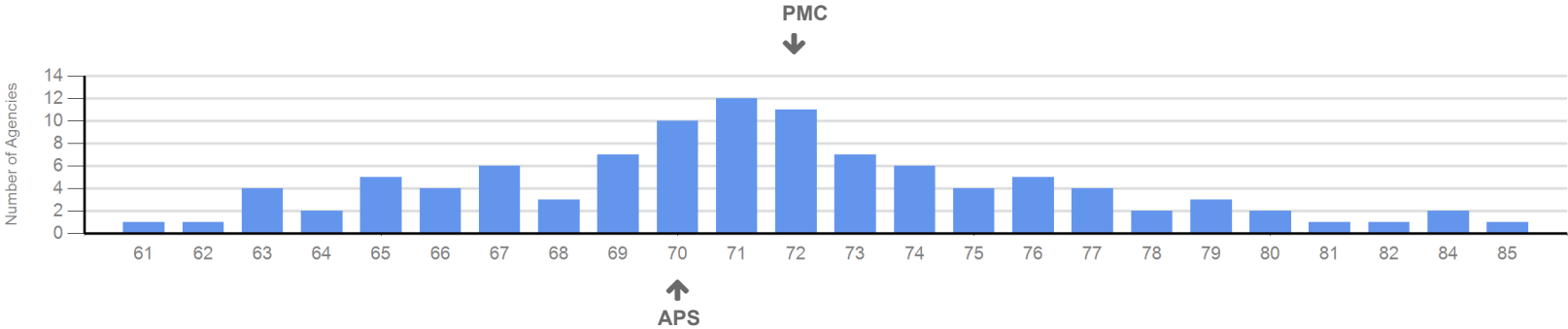
Enabling Innovation Index

Ranking : 33rd of 104



Wellbeing Policies and Support Index

Ranking : 42nd of 104



Suggested questions to focus on



What to focus on?

Through driver analysis, these key questions have been identified as being important to employees in your agency and associated with employee engagement.

They are not necessarily the questions with the lowest scores.

Some will be areas to improve upon and some will be areas to maintain.

Develop actions and activities to improve upon these, where possible, to drive higher levels of performance.

	At least 5 percentage points greater than comparator	At least 5 percentage points less than comparator	% Positive	Variance from 2023	Variance from APS overall	Variance from policy agencies	Variance from large sized agencies
.1	I am supported to use my expertise to provide frank and fearless advice		74%	-	+9	+8	+8
.2	The culture in my agency supports people to act with integrity		84%	-	+8	+6	+7
.3	My agency supports and actively promotes an inclusive workplace culture		86%	-2	+5	+3	+3
.4	I am satisfied with the recognition I receive for doing a good job		80%	+4	+12	+7	+8
.5	My agency inspires me to come up with new or better ways of doing things		55%	+1	+5	+6	+5
.6	The people in my workgroup are able to bring up problems and tough issues		85%	-	+5	+4	+4

PM&C specific questions

	Response scale	% Positive	Variance from 2023	
PM&C is committed to growing the diversity of our workforce (e.g. diverse backgrounds, skills and thought, gender, age, cultural and linguistic background, disability, First Nations, LGBTIQ+)	82	13	82%	-1
I am able to draw on my diverse background, skills and experience in my work	70	24	70%	-
I actively seek to advance reconciliation with First Nations peoples in my role at PM&C	49	44	49%	-
My team aligns our work to the priorities of the Prime Minister and Government	92		92%	+2
My workgroup uses the principles in the PM&C Craft to guide the way we work	68	26	68%	+2
People in my workgroup reach out to others in PM&C to collaborate and share information	90	7	90%	+2
I have the autonomy I need to perform my job well	84	10	84%	-
How would you rate your productivity when working from home/remotely compared to working in the office?	40	48	40%	-4
My team has the skills to work effectively with colleagues in different locations, including those working from home	85	9	85%	-
My immediate supervisor has the skills to effectively manage staff working across different locations, including from home	84	10	84%	-

Key



At least 5 percentage points greater than comparator



At least 5 percentage points less than comparator

Positive Neutral Negative



PM&C specific questions

	Response scale	% Positive	Variance from 2023
I feel a sense of belonging and connection in my workgroup regardless of my physical location or role	79	79%	-
I have a clear understanding of the performance expectations of my role	87	87%	-
My performance assessment is balanced across both behaviours I've demonstrated and the outcomes I have achieved	84	84%	-

Key



At least 5 percentage points greater than comparator




At least 5 percentage points less than comparator

Positive Neutral Negative



Time to take action


Celebrate


What things do we do well?

Think about how we can build on our strengths and learn from what we are good at.


Investigate further
with our teams

Are there any other opportunities coming out of the results that we want to explore further?

How could we investigate? Through looking at the data in more detail or through discussions with staff?


Opportunities

Areas we need to focus on and turn into action plans:

What are the key things we need to improve to make working here better?



Use this page to start your local action plans

Identify areas to celebrate, opportunities for improvement and areas which you need to investigate further.

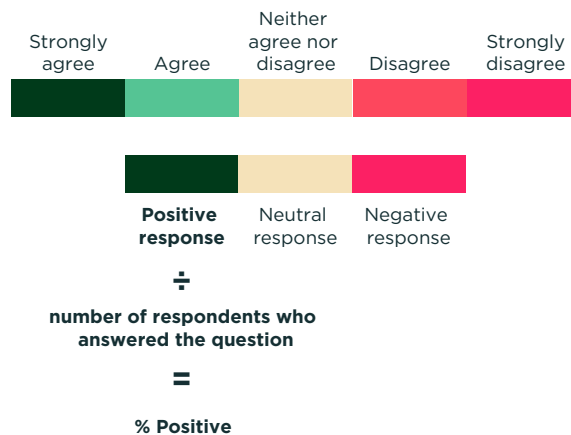
Prioritise 3 areas to take forward

	Prioritise 3 areas for action	Timescales	Owner	Resources required	Target/Success measure
1					
2					
3					

Guide to this report

% Positive

Where results are shown as positive percentages (% positive), these are calculated by adding together positive responses ("strongly agree" + "agree" or "always" + "often") and dividing by the number of respondents who answered the question.



For 5 point scale questions not asked on the *agree to disagree* scale the same rules apply, the green percent represents a **positive response** (unless the question is negatively worded).



Rounding

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of calculation for maximum accuracy. Values from x.00 to x.49 are rounded down and values from x.50 to x.99 are rounded up. Therefore in some instances, results may not total 100%.

	Strongly agree	Agree	Neither agree nor disagree	Disagree	Strongly Disagree	Total
Number of responses	151	166	176	96	24	613
Percentage	24.63%	27.08%	28.71%	15.66%	3.92%	100%
Rounded percentage	25%	27%	29%	16%	4%	101%
Number of positive	151 + 166 = 317					
% Positive	317 ÷ 613 = 52%					

Anonymity

It is best practice not to display the results of groups of respondents to the extent where the anonymity of individuals may be compromised. Results will not be shown where there are less than 10 respondents in a group.

Comparisons

Comparisons to other similarly sized agencies are used through this report. To see how agencies are categorised visit:

<https://www.apsc.gov.au/aps-agencies-size-and-function>

Comparisons to previous years

The method of analysing and reporting specific results may be periodically reviewed and revised. Such improvements are applied to current data and that of previous years. For this reason the current report is always the most accurate data source for APS Employee Census results, including comparisons with time series data.

